



INTERIM REPORT FOR THE Q4 AND 12 MONTHS OF 2025

Unaudited • Roja, 2026

LLC (SIA) "Banga Ltd"
Reg. No. 41203031343

74B Akas Street, Roja, Roja parish,
Talsi municipality, LV-3264

STATEMENT OF THE MANAGEMENT BOARD

26 February 2026



KEY EVENTS IN THE 4TH QUARTER AND WITHIN 12 MONTHS OF 2025

DESCRIPTION OF THE COMPANY'S ACTIVITY

Since 1947, when the fishermen of the Roja area started establishing joint farms and industrial fish processing, generations, political systems and principles of economic activity have changed, but the traditions of fish processing have preserved their identity and recognition, and the Company "Banga Ltd." Ltd. successfully continues the production of sterilised canned fish. Since 2011, when the Company entered a new phase of development, the Company's shareholders and management have transformed the Company into a sustainable food production company - a major regional player - with a clear vision of activity as of an internationally known canned fish producer.



The Company's mission is sustainable production and marketing of **high-quality and healthy canned fish worldwide.**

Since its foundation, the Company has remained faithful to its values - experienced and professional staff. The Company currently employs more than 170 local professionals with many years of experience in the fishing industry, which makes it one of the largest employers in the region. Social sustainability is the key value for the vitality and growth of local community and development of the Company. Production of healthy and tasty canned fish as a value cannot be imagined without the priority established in the Company's procurement policy - to use only the highest quality raw materials and ingredients - including fresh Baltic Sea fish (sprats and Baltic herrings), as well as products supplied by the world's leading Atlantic salmon producers from Norway, Scotland and other countries.

Shelf life of the Company's products can reach 4-5 years, which opens up a wide range of possibilities to offer products worldwide and deliver them by land, as well as in containers via sea trade routes. Implementation of the strategy of expanding the geography of product sales has resulted in entering new markets, in line with the Company's mission, thus strengthening the Company's international recognition and providing opportunities for further sales growth. By the end of 2025, the Company's products were available on 5 continents in 47 countries around the world.

"Banga Ltd." Ltd. offers products under its own brands, as well as private labels of its customers, depending on the market and the partner's profile and necessities in that particular market. The Company's customer base includes distributor companies that offer "Banga" branded products to their customers - retail chains and outlets, as well as international retail chains that often purchase products under their own brands, such as ALDI, METRO, RIMI and other. Regardless of the customer profile, in line with the Company's core values, products are manufactured to the highest certification standards. Quality of the Company's products is approved by IFS (International Featured Standards), MSC (Marine Stewardship Council) and ASC (Aquaculture Stewardship Council) certifications. The Company has a laboratory, which allows it to control the production process operatively and in line with the quality standards set by the Company and its customers.



"Banga Ltd." Ltd demonstrates sustainability to its consumers by providing them with quality canned fish.

It is a stable partner to its suppliers, cooperates responsibly with state and municipal institutions, and provides long-term stability for its employees.

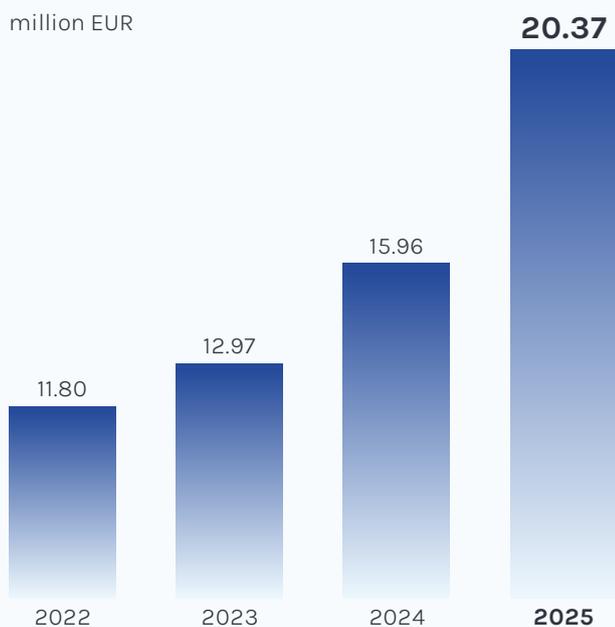
From 2022, the Company is a participant in the Baltic capital market, issuing corporate bonds listed on the Nasdaq Riga Baltic First North market. Thus, the Company demonstrates sustainability not only in the field of food production, but also financial sustainability, compliance with the highest governance principles, transparency and openness to the public and investors.

THE COMPANY'S DEVELOPMENT AND FINANCIAL RESULTS DURING THE REPORTING PERIOD

The Company's sales in 2025 amounted to EUR 20,371,209, repeatedly the highest indicator in its history and representing 27.65% over the indicator of 2024.

Turnover

years 2022 - 2025,
million EUR



In Q4 2025, the Company's sales turnover amounted to EUR 6,126,847 representing 20.6% over Q4 2024.

The successful performance of the reporting period is a combination of several factors, including an increase in the Company's production of sterilised canned fish, which increased by 27.13% in 2025 compared to 2024, an increase in sales prices, especially for the Baltic Sea raw materials, as well as an increase in export volumes.

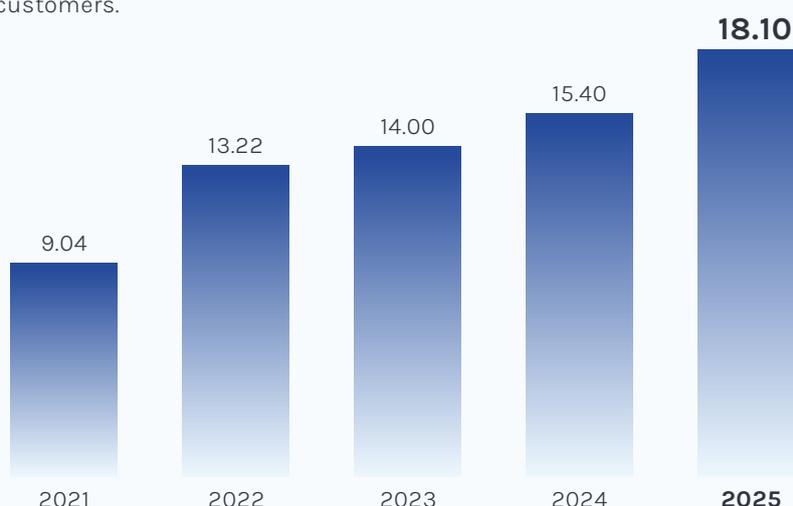
+27.65%

TURNOVER GROWTH COMPARED TO
12 MONTHS OF 2024

In the reporting period, the Company sold 13% of its total sales volume in the Baltic States, which demonstrates its focus on global markets. As a part of the commercial activities, during the reporting period, the Company's sales team presented products and signed contracts at food fairs in Barcelona "Seafood Expo Global", "Foodex" in Japan, "PLMA World of Private Label" in Amsterdam, "SIAL" in Paris, "Fancy Food Show" in New York, as well as performed online and in-person visits to the company's new and existing customers.

In 2025, volume of the product units sold by the Company amounted to **18.1 million tins**, representing 17.5% over the indicators of 2024.

Number of tins sold
years 2021 - 2025,
million



In 2025, increase in the Company's overall profit was **116% compared to 2024**.

According to operational financial reporting data, in 12 months of 2025, the Company has generated a profit of EUR 2,248,323, including in the 4th quarter in the amount of EUR 756,006. Compared to Q4 2024, the Company's profit has increased by 74%.

The Company's successful development and financial position is characterised by reflection of financial indicators in the dynamics by years, such as EBITDA (earnings before interest, taxes, depreciation and amortisation).

EBITDA
years 2022 - 2025,
million EUR



The Company's equity as at the end of 2025 amounted to EUR 6.50 million, or **47.68% of total assets**.

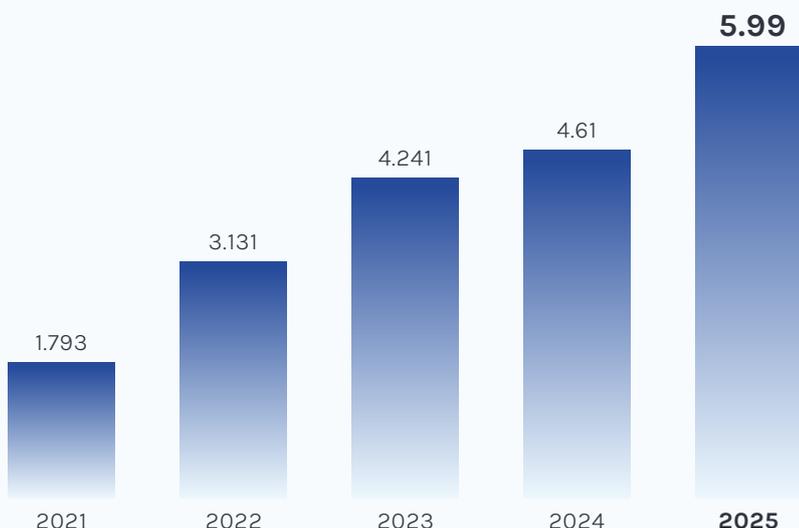


During 2025, the Company continued to invest in production equipment and infrastructure. The main areas of investment were strengthening the sustainability of the production lines and expanding the types of products in line with overall demand and the need to introduce new products.

Total investments in new fixed assets during the reporting period amounted to more than EUR 1 million, including new tin sealing machine, a sterilising autoclave, various fish processing and other equipment. In the product (tin) gluing unit, the Company continued the automation process and purchased new tin packing and gluing machines.

Due to the expansion of the administration and production staff, new office space was built to improve the working environment and comfort. In 2025, the Company expanded its production area by acquiring a property with the area of 7,365 m², thus creating the preconditions for further development of the warehouse.

IT development also continued, with the updates of the company's computer networks, introducing IT security systems and updating the Company's website www.bangaltd.lv



At the end of 2025, the Company's fixed assets amounted to **EUR 5,99 million**, representing **29.93%** over the indicator at the end of 2024.

Fixed assets
years 2021 - 2025,
million, EUR

During the reporting period, implementation of the investment project continued in cooperation with the Rural Support Service attracting co-financing from the European Maritime, Fisheries and Aquaculture Fund under the measure “Investments in Processing of Fishery and Aquaculture Products”, Phase 2. Construction of the largest investment object in this phase - a new freezer for storage of raw materials - is scheduled to complete in the first half of 2026.

The production season 2025/2026 has marked an increase in the price of fish raw materials in several fish segments, especially in the Baltic Sea fish group (sprats) and the Atlantic fish group (mackerel). Increase in Baltic sprat (*Sprattus sprattus*) prices is related to the reduction of catch limits in the Baltic Sea, which was also confirmed by the European Council decision to reduce the total allowed catch by 31%. The price of sprats saw 25% increase in the autumn months of 2025. In the Atlantic fish group, the price changes are more related to lower catches, including in the summer period, which intensified at the end of the year due to the reduction of catch limits in 2026, especially for Atlantic sardines (*Sardina pilchardus*) and mackerels (*Scomber Scombrus*).

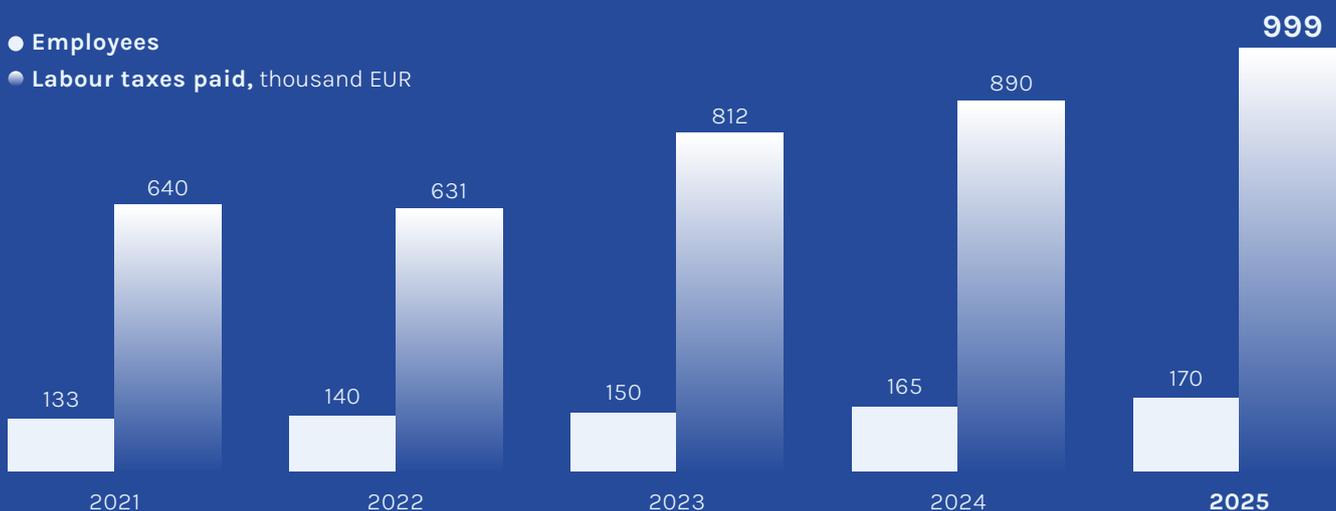


In 2025, the Company continued to increase the number of jobs with **the number of employees amounting to 170** in the region at the end of the reporting period.

In Q1 2025, expansion of the Company's office premises was completed. The Company is active in the field of corporate social responsibility, providing support to the regional educational institutions, amateur performance groups, municipality, a society for the disabled and an animal shelter. The amount of labour taxes paid to the budgets in 2025 amounted to EUR 999,136.28 representing 12% increase compared to 2024.

● Employees

● Labour taxes paid, thousand EUR



RISK MANAGEMENT

The Company's activities are exposed to various financial risks, including foreign currency risk, interest rate risk, liquidity risk and credit risk. The Company's management continuously works with financial risks to mitigate their potential negative impact on the Company's financial results.

Foreign currency risk

Foreign currency risk is the probability that fluctuations in exchange rates will affect a Company's financial position and cash flows. Given the introduction of the euro and the insignificant cash flows from operations in foreign currencies, the Company is not exposed to significant exchange rate fluctuations.

The financial statements are prepared in the single currency of the European Union, euro (EUR).

All the transactions in foreign currencies are translated into euro according to the official exchange rate set by the European Central Bank on the date of the transaction. All the monetary assets and liabilities are translated into euro according to the exchange rate set by the European Central Bank on the last day of the reporting year.

Profit or losses arising from fluctuations in foreign exchange rates are recognised in the profit and loss statement for the period.

Interest rate risk

Interest rate risk arises from changes in interest rates that affect the Company's net profit and future cash flows. The Company's policy is to ensure that most loans are at a fixed interest rate.

Liquidity risk.

The Company implements a prudent liquidity risk management policy that provides sufficient credit resources to settle liabilities as they fall due. The Group's management manages the liquidity and cash flow risks by maintaining appropriate cash reserves and providing sufficient funding, monitoring forecast and actual cash flows and constantly approximating the maturities of financial assets and liabilities.



Credit risk

The Company is exposed to credit risk through the use of trade receivables and cash and cash equivalents. The Company's receivables mainly consist of receivables from customers. The Company manages credit risk by continuously assessing the credit history of its customers and individually setting credit conditions. Furthermore, receivable balances are continuously monitored to ensure that the Company's risk related to bad debts is minimised.

FUTURE PLANS OF THE COMPANY

In 2026, the Company plans to complete the ongoing investment projects related to the expansion of production infrastructure and improvement of efficiency, including the implementation of the investment project implemented in cooperation with the Rural Support Service, co-financed by the European Maritime, Fisheries and Aquaculture Fund - "Investments in Processing of Fishery and Aquaculture Products", Phase 2.

In 2026, the Company's priorities in the area of HR policy and management will be to improve the working environment, implement a competitive and motivating remuneration policy, and provide workforce accommodation for foreign workers.

In the area of commercial activity, we will continue establishing sustainable long-term cooperation with purchasers in the current markets, as well as entering new markets, expanding the geography to 50-55 countries with a sales goal of 20 million tins per year. New products will be developed and marketed under the Company's own brand, as well as private labels, in line with customer demand and the Company's technology.



Ingus Veckāgans

Member of the Board



Financial Statements

Statement of Comprehensive Income

	12 M 2025 EUR	12 M 2024 EUR
SALES	20 371 209	15 958 867
Cost of sales*	-17 455 312	-14 441 157
Distribution expenses	-183 609	-144 528
Administration expenses*	-634 063	-532 386
Other operating income****	317 386	303 517
Other operating expenses	-71 520	-27 802
OPERATING PROFIT	2 344 091	1 116 511
Finance income**	199 079	187 974
Finance expenses***	-274 532	-231 137
Income tax	-20 315	-31 655
NET PROFIT	2 248 323	1 041 693

* included

Depreciation	645 259	560 378
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** included

Interest income	3 448	8 011
Income from EU project support	176 652	151 592
Foreign exchange	4 570	15 214
Others	14 409	13 157

*** included

Foreign exchange	-22 012	
Interest costs	-250 652	-217 726
Others	-1 868	-13 411

**** included

State support	41 543	88 624
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Balance Sheet

	31.12.2025 EUR	31.12.2024 EUR
Intangible assets	35 954	27 298
Property	2 561 907	2 298 556
Machinery	2 058 064	1 702 529
Other fixed assets and inventory	393 219	301 544
Creation of fixed assets and construction expenses	314 928	31 228
Advance payments for fixed assets	630 116	246 486
Inventories	5 435 548	3 979 107
Receivables	1 066 862	1 060 535
Cash	1 133 001	562 345
TOTAL ASSETS	13 629 599	10 209 628
OWNER'S EQUITY		
Share capital	547 565	547 565
Long-term investments revaluation reserve	41 819	41 819
Other reserve	2	2
Retained earnings	5 909 414	3 761 091
TOTAL EQUITY	6 498 800	4 350 477
LIABILITIES		
Debt long-term	3 621 805	1 331 520
Debt short-term	217 973	2 664 722
Other liabilities	1 897 629	513 195
Accounts payable	1 393 392	1 349 714
TOTAL LIABILITIES	7 130 799	5 859 151
TOTAL LIABILITIES & OWNER'S EQUITY	13 629 599	10 209 628

Statement of Changes in Equity

	Share capital EUR	Long-term investments revaluation reserve EUR	Other reserve EUR	Retained earnings EUR	Total equity EUR
BALANCE AT 31.12.2023	547 565	51 634	2	2 813 828	3 413 029
Exclusion of long-term investments	-	-9 815	-	9 815	-
Dividends declared	-	-	-	-104 245	-104 245
Total comprehensive income for the year	-	-	-	1 041 693	1 041 693
BALANCE AT 31.12.2024	547 565	41 819	2	3 761 091	4 350 477
Exclusion of long-term investments	-	-	-	-	0
Dividends declared	-	-	-	-100 000	-100 000
Total comprehensive income for the year	-	-	-	2 248 323	2 248 323
BALANCE AT 31.12.2025	547 565	41 819	2	5 909 414	6 498 800



Cash Flow Statement

	12 M 2025 EUR	12 M 2024 EUR
OPERATING ACTIVITIES		
Income from the sale of goods and services	21 397 955	16 632 779
Payments to suppliers and employees	-19 870 551	-15 823 795
Interest paid	-164 163	-141 738
Income tax	-30 326	-27 606
NET CASH FLOW FROM OPERATING ACTIVITIES	1 332 915	639 640
INVESTING ACTIVITIES		
Investments in tangible and intangible assets	-1 666 490	-715 499
Loans granted	-72 700	-95 300
Repayment of loans granted	95 300	101 050
Interest received	14 631	5 156
CASH FLOW FROM INVESTING ACTIVITIES	-1 629 259	-704 593
FINANCING ACTIVITIES		
Support from EU funds received	471 442	493 205
Loans received	1 430 000	0
Loans repaid	-930 000	0
Dividends paid	-100 000	-104 245
CASH FLOW FROM FINANCING ACTIVITIES	871 442	388 960
Result of fluctuations in foreign exchange rates	-4 442	3 322
CHANGE IN CASH	570 656	327 329
CASH AT PERIOD-START	562 345	235 016
CASH AT PERIOD-END	1 133 001	562 345

Financial Indicators

FINANCIAL INDICATOR	CALCULATION FORMULA	RESULT
Interest coverage Ratio (IRC)	EBITDA/Net finance Charges	13
Equity Ratio	Ratio of Adjusted Equity/Assets	48%
Net Debt to EBITDA	Net Debt/EBITDA	0.91
EBITDA	<p>Net profit for the Relevant Period calculated according to the most recent Financial Reports:</p> <ul style="list-style-type: none"> a) before deducting any Net Finance Charges; b) before taking into account any exceptional items which are not in line with the ordinary course of business; c) not including any accrued interest on Subordinated Debt; d) before taking into account any gains or losses on any foreign exchange gains or losses; and e) after adding back any amount attributable to the amortisation, depreciation or depletion of assets. 	2 960 207 EUR



**Taste and enjoy
the seafood!**