



**Baltika Group**

## **AS BALTIKA**

### **Consolidated interim report for the second quarter and 6 months of 2018**

|                            |   |
|----------------------------|---|
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| Main activities            | Design, development, production and sales arrangement of the fashion brands of clothing |
| Auditor                    | AS PricewaterhouseCoopers   |
| Financial year             | 1 January 2018 – 31 December 2018   |
| Reporting period           | 1 January 2018 – 30 June 2018   |



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## BRIEF DESCRIPTION OF BALTIKA GROUP

The Baltika Group, with the parent company AS Baltika, is an international fashion retailer. Baltika develops and operates fashion brands: Monton, Mosaic, Baltman, Bastion and Ivo Nikkolo. Baltika employs a vertically integrated business model, which means that it controls all stages of the fashion process: design, manufacturing, supply chain management, distribution/logistics, wholesale and retail.

The shares of AS Baltika are listed on the Nasdaq Tallinn Stock Exchange that is part of the exchange group NASDAQ.

As at 30 June 2018 the Group employed 1,014 people (31 December 2017: 1,026).

The parent company is located and has been registered at 24 Veerenni in Tallinn, Estonia.

The Group consists of the following companies:

| <b>Subsidiary</b>                | <b>Location</b> | <b>Activity</b> | <b>Holding as at<br/>30 June 2018</b> | <b>Holding as at<br/>31 Dec 2017</b> |
|----------------------------------|-----------------|-----------------|---------------------------------------|--------------------------------------|
| OÜ Baltika Retail                | Estonia         | Holding         | 100%                                  | 100%                                 |
| OÜ Baltman <sup>1</sup>          | Estonia         | Retail          | 100%                                  | 100%                                 |
| SIA Baltika Latvija <sup>2</sup> | Latvia          | Retail          | 100%                                  | 100%                                 |
| UAB Baltika Lietuva <sup>2</sup> | Lithuania       | Retail          | 100%                                  | 100%                                 |
| OY Baltinia AB                   | Finland         | Retail          | 100%                                  | 100%                                 |
| Baltika Sweden AB                | Sweden          | Distribution    | 100%                                  | 100%                                 |
| OÜ Baltika Tailor                | Estonia         | Production      | 100%                                  | 100%                                 |

<sup>1</sup>Interest through a subsidiary.

<sup>2</sup>Interest through Baltman OÜ



## MANAGEMENT REPORT

### BALTIKA'S UNAUDITED FINANCIAL RESULTS, SECOND QUARTER AND 6 MONTHS OF 2018

Baltika Group ended the second quarter with a net profit of 127 thousand euros. The result for the same period last year was a net profit of 199 thousand euros.

In the second quarter the Group's revenue decreased 6% compared to same period last year and was 11,041 thousand euros. Revenue decreased mainly due to fall in wholesale and franchise sales related to the unstable economic situation in Russia and Ukraine. The biggest sales segment – retail revenue was 9,716 thousand euros in the second quarter, decreasing 2% i.e by 175 thousand euros compared to same period last year. Retail sales were strong in April and May, when the weather conditions, warmer than usual, were favoring sales of the summer goods. Due to successful collection of the new season, the share of full-priced sales increased and Baltic retail system earned more gross profit than in the second quarter last year. In new retail market, Finland, rental contract of the pop-up store located in Espoo Iso Omena shopping centre, was prolonged until the end of the year and the general growth plan for Finnish market, that covers all sales channels, is in preparation.

Wholesale and franchise revenue decreased 39% compared to the second quarter last year and was 834 thousand euros. One of the reasons for the decline in the second quarter's sales were weak sales results in Russia and Ukraine, therefore the shipments to the wholesale and franchise partners in that region have been reduced. At the end of the second quarter there were 29 franchise stores representing Baltika's brands, forming 24% of the total stores portfolio. In six months, wholesale and franchise revenue decreased 21% and amounted to 2,536 thousand euros. In July, the contract for entering Slovenian and Croatian market was signed with one of the leading retail company in the region Montecristo SL d.o.o. First shipments for the three department stores of Montecristo are planned in August.

Baltika Group's e-store Andmorefashion.com revenue increased 2% in the second quarter compared to same period last year and was 379 thousand euros. At the same time the gross margin improved by 3.7 percentage points in the second quarter and gross profit increased 12%. Gross profit growth was attributable to better inventory management, due to that the offering of the discounted products in e-store was more modest than last year. Mosaic formed 33% of the quarter sales, followed by Monton with 31%. Compared to the second quarter last year, sales growth was highest in Estonia +8%, in Latvia +4%, in Lithuania +3% and in Finland 3%. Half-year's sales increase was 18% and revenue totalled 849 thousand euros.

The company's gross profit margin in the second quarter was 54.6% that is 3.3 percentage points higher than the margin in the second quarter of last year. As the result of good sell-through of collections, the inventory level of the previous seasons had smaller share and full-priced new season goods were sold more. The gross profit for the quarter was 6,032 thousand euros, remaining at the level of the second quarter last year (II quarter 2017: 6,014 thousand euros). Half-year total gross profit amounted to 10,915 thousand euros (I half-year 2017: 11,264 thousand euros).

In the second quarter, Group's distribution expenses increased by 2% that is related to growth of retail sales area and entering Finnish market. At the same time administrative expenses decreased by 9%. Due to decreased sales in the second quarter, the distribution and general expense ratio to revenue increased over the year by 3.6 percentage points to 52.3%.

Baltika's revenue decreased 5% in the first half-year compared to same period last year. E-store showed revenue growth 18%, retail revenue decreased 3% and wholesale and franchise sales decreased 21%. Company ended the half-year with a loss in the amount of 855 thousand euros, the comparative result from previous year was a loss in the amount of 391 thousand euros. The main reasons of the half-year's worse result were the first quarter's lower sales in retail, decrease in wholesale and franchise sales in the second quarter and increased distribution expenses due to entering Finnish retail market.

### Highlights of the period until the date of release of this quarterly report

-  The Annual General Meeting of AS Baltika, held on 16th of May 2018 approved the Annual report for 2017 and profit allocation to retained earnings. General meeting decided to reduce the share capital to cover prior period losses in a simplified way. In relation of the decision to change share capital, decision to make amendments to the Articles of Association were also made. Annual General Meeting approved the managers' share option program and conditional increase of the share capital according to terms proposed by Supervisory Board. Also, the term



of authorities of members of the Supervisory Council – Jaakko Sakari Mikael Salmelin, Lauri Kustaa Äimä, Valdo Kalm, Tiina Mõis and Reet Saks – were extended for the next 3 years.

- ✘ In May, CEO of Baltika Group Meelis Milder received the Order of the Estonian Olympic Committee (EOK). The highest recognition of EOK was accredited for Baltika's contribution to the development of Estonian Olympic and Sporting Movement. Baltika has been long-standing supporter of EOK and Monton has been designing collections for the Estonian Olympic delegation since 2004. The EOK has been giving the orders since 2006 and honoured 62 people.
- ✘ In the second quarter, two retail network stores were closed in Estonia and two franchise stores were closed in Ukraine.

## REVENUE

In the second quarter Baltika's revenue was 11,041 thousand euros, decreasing 6% compared to same period last year. By sales channels comparison, e-commerce showed positive result with 2% growth of sales.

### Revenue by activity

| EUR thousand          | 2 Q 2018      | 2 Q 2017      | +/-        | 6M 2018       | 6M 2017       | +/-        |
|-----------------------|---------------|---------------|------------|---------------|---------------|------------|
| Retail                | 9,716         | 9,891         | -2%        | 17,853        | 18,415        | -3%        |
| Wholesale & Franchise | 834           | 1,376         | -39%       | 2,536         | 3,221         | -21%       |
| E-com sales           | 379           | 371           | 2%         | 849           | 720           | 18%        |
| Other                 | 112           | 94            | 19%        | 146           | 133           | 10%        |
| <b>Total</b>          | <b>11,041</b> | <b>11,732</b> | <b>-6%</b> | <b>21,384</b> | <b>22,489</b> | <b>-5%</b> |

### Stores and sales area

As at 30 June 2018, Group had 122 stores, among them 29 franchise stores. In the second quarter, the number of stores decreased by four. In Estonia, Baltika closed Ivo Nikkolo store in Tallinn Kristiine centre and Bastion store in Tartu Tasku shopping centre. Two franchise stores were closed in Ukraine – in Kiev and in Odessa.

### Stores by market

|                              | 30 June 2018  | 30 June 2017  | Average area change* |
|------------------------------|---------------|---------------|----------------------|
| Estonia                      | 40            | 43            | 1%                   |
| Lithuania                    | 30            | 29            | 1%                   |
| Latvia                       | 22            | 22            | 0%                   |
| Finland                      | 1             | 0             | -                    |
| Ukraine <sup>1</sup>         | 13            | 15            | -5%                  |
| Russia <sup>1</sup>          | 11            | 11            | -8%                  |
| Belarus <sup>1</sup>         | 2             | 2             | -5%                  |
| Spain <sup>1</sup>           | 2             | 3             | -28%                 |
| Serbia <sup>1</sup>          | 1             | 1             | 57%                  |
| <b>Total stores</b>          | <b>122</b>    | <b>126</b>    |                      |
| <b>Total sales area, sqm</b> | <b>23,098</b> | <b>23,545</b> | <b>-1%</b>           |

\*Yearly average area change also takes into account the time store is closed for renovation

<sup>1</sup>Franchise shops are with a total sales area of 5,667 m<sup>2</sup>.

### Retail

Retail revenue in the second quarter was 9,716 thousand euros, decreasing 2% compared to same period last year. Sales in April exceeded the last year's level and due to smaller discounts, strong increase in gross profit was achieved. In May, the number of shop visitors increased, that resulted in sales growth and improvement of gross profit margin in all markets. After good sales in April and May, weak sales result was followed in June. In total, retail sales decreased in the second quarter, but at the



same time, due to improved gross profit margin, the gross profit increased in all markets. In first half-year, retail sales decreased 3% and totalled 17,853 thousand euros.

### Retail sales by market

| EUR thousand | 2 Q 2018     | 2 Q 2017     | +/-        | Share       | 6M 2018       | 6M 2017       | +/-        | Share       |
|--------------|--------------|--------------|------------|-------------|---------------|---------------|------------|-------------|
| Estonia      | 4,775        | 4,907        | -3%        | 49%         | 8,755         | 8,980         | -3%        | 49%         |
| Lithuania    | 2,422        | 2,448        | -1%        | 25%         | 4,454         | 4,705         | -5%        | 25%         |
| Latvia       | 2,484        | 2,536        | -2%        | 26%         | 4,576         | 4,730         | -3%        | 26%         |
| Finland      | 35           | 0            | -          | 0%          | 68            | 0             | -          | 0%          |
| <b>Total</b> | <b>9,716</b> | <b>9,891</b> | <b>-2%</b> | <b>100%</b> | <b>17,853</b> | <b>18,415</b> | <b>-3%</b> | <b>100%</b> |

In the second quarter, the sales efficiency in Estonia remained at last year level. Sales per square meter in Latvia and Lithuania decreased and in total the quarter efficiency in retail decreased 1%. The biggest decline was recorded in Lithuania, where sales efficiency dropped 5%.

### Sales efficiency by market (sales per sqm in a month, EUR)

|              | 2 Q 2018   | 2 Q 2017   | +/-        | 6M 2018    | 6M 2017    | +/-        |
|--------------|------------|------------|------------|------------|------------|------------|
| Estonia      | 208        | 207        | 0%         | 186        | 193        | -4%        |
| Lithuania    | 144        | 148        | -3%        | 134        | 141        | -5%        |
| Latvia       | 208        | 211        | -1%        | 193        | 199        | -3%        |
| Finland      | 91         | 0          | -          | 87         | 0          | -          |
| <b>Total</b> | <b>187</b> | <b>189</b> | <b>-1%</b> | <b>170</b> | <b>178</b> | <b>-4%</b> |

### Brands

There were no significant changes in brand's share of retail sales. The brand with the biggest share continues to be Monton, which revenues formed 42% of retail sales in the second quarter. Monton's second quarter sales were 4,122 thousand euros, decreasing 2%. Monton's half-year sales decreased 3%. Sales of the second largest brand Mosaic decreased 1% in the second quarter and 2% in half-year compared to sales a year before.

The smallest brand by its sales' volume, Bastion, stood up to the half-year's challenges increasing sales by 3% in the second quarter and by 1% in half-year.

### Retail revenue by brand

| EUR thousand | 2 Q 2018     | 2 Q 2017     | +/-        | Share       | 6M 2018       | 6M 2017       | +/-        | Share       |
|--------------|--------------|--------------|------------|-------------|---------------|---------------|------------|-------------|
| Monton       | 4,122        | 4,214        | -2%        | 42%         | 7,570         | 7,788         | -3%        | 42%         |
| Mosaic       | 3,072        | 3,101        | -1%        | 32%         | 5,551         | 5,688         | -2%        | 31%         |
| Baltman      | 1,131        | 1,178        | -4%        | 12%         | 2,022         | 2,160         | -6%        | 11%         |
| Ivo Nikkolo  | 892          | 916          | -3%        | 9%          | 1,800         | 1,880         | -4%        | 10%         |
| Bastion      | 490          | 476          | 3%         | 5%          | 901           | 893           | 1%         | 5%          |
| Other        | 9            | 6            | 50%        | 0%          | 9             | 6             | 50%        | 0%          |
| <b>Total</b> | <b>9,716</b> | <b>9,891</b> | <b>-2%</b> | <b>100%</b> | <b>17,853</b> | <b>18,415</b> | <b>-3%</b> | <b>100%</b> |

### Sales in other channels

Wholesale and franchise revenue decreased 39% compared to the second quarter last year and was 834 thousand euros. The main reason for the decline in the second quarter's sales was the decreased franchise sales in Russia and Ukraine. Due to lack of consumer purchasing activity in Ukraine and Russia, the solvency of the franchise partners there has worsened and Group's trade receivables from them has increased. In relation to risen risk, the amount of shipped goods to the partners has been reduced. After the opening of Monton store in the beginning of 2017 in Tallinn Viru Centre, the Monton products are no longer sold through the wholesale partner (Department Store) who is operating in the same shopping centre; therefore wholesale in Estonia has decreased. The biggest brand in wholesale and franchise was Monton with 56% share of sales. At the end of the second quarter there were 29 franchise stores representing Baltika's brands, forming 24% of the total stores portfolio. Wholesale and franchise revenue decreased 21% in first half-year and was 2,536 thousand euros.

Baltika Group's e-store Andmorefashion.com revenue increased 2% in the second quarter compared to same period last year and was 379 thousand euros. The modest sales growth in the second quarter



was related to the significantly lower than usual offering of the collections from previous seasons. Due to smaller discount, the gross margin improved by 3.7 percentage points in the second quarter and gross profit increased 12%. Out of the quarter sales, Mosaic formed 33%, Monton 31%, Ivo Nikkolo 19%, Bastion 12% and Baltman 5%. In the second quarter, 7,221 orders to 30 counties were shipped. Sales were largest in Estonia with a share of 58% from e-store total sales, followed by Latvia with 16% and Lithuania 14%. Compared to the second quarter last year, sales grew in Baltics and Finland: Estonia +8%, Latvia +4%, Lithuania +3% and Finland 3%. Half-year's sales increase was 18% and revenue totalled 849 thousand euros.

## OPERATING EXPENSES AND NET PROFIT

The company's gross profit margin in the second quarter was 54.6% that is higher by 3.3 percentage points than the margin in the second quarter of last year. As the result of successful season collections among customers and improved planning of inventory, the share of stock of previous seasons was small and full-priced new collections were sold more. Due to smaller discount, the gross profit margin improved in all retail markets. The gross profit for the quarter was 6,032 thousand euros, remaining at the level of the second quarter last year (IIQ 2017: 6,014 thousand euros). Half-year in total, gross profit amounted to 10,915 thousand euros, that is less by 349 thousand euros compared to first half-year in 2017.

Group's distribution expense in the second quarter was 5,209 thousand euros, increasing by 116 thousand euros compared to the same period last year. Distribution expense in the head office was lower than in the comparable period last year. Distribution expenses has increased in retail segment due to growth of operating expenses related to rental agreements and due to costs related to entering Finnish market. Groups's distribution expense increased by 2% in the second quarter. At the same time administrative and general expenses decreased by 9%. Due to decreased sales in the second quarter, the distribution and general expense ratio to revenue increased within year by 3.6 percentage points to 52.3%. In half-year total Group's distribution and general expenses increased by 1% and amounted to 11,497 thousand euros.

Other operating income was 4 thousand euros in the second quarter and operating profit was 261 thousand euros. In same period last year, the operating profit was 323 thousand euros.

Net financial expense in the second quarter was 134 thousand euros, which is 10 thousand euros more than in the same period last year.

The quarter resulted in a net profit of 127 thousand euros. Net loss of the comparable period was 199 thousand euros. The half-year resulted in a net loss of 855 thousand euros; net loss in comparable period was for 391 thousand euros.

## FINANCIAL POSITION

As at 30 June 2018, Baltika Group trade and other receivables amounted to 2,861 thousand euros, increasing by 806 thousand euros compared to the end of last year. Increase is mainly related to receivables from wholesale and franchise partners.

As at the end of the quarter, Group's inventories totalled 11,490 thousand euros, increasing by 991 thousand euros compared to the end of last year. The increase was in goods and goods purchased for resale (by 513 thousand euros), in fabrics and accessories (by 160 thousand euros) and also in prepayments to suppliers (by 318 thousand euros). Compared to same seasonal business cycle as at the end of June last year, inventories decreased by 410 thousand euros, which is attributable to goods and goods purchased for resale.

In the second quarter, purchases of fixed assets were made in the amount of 186 thousand euros and depreciation was 266 thousand euros. Property, plant and equipment and intangible assets at residual value decreased by 285 thousand euros compared to last year-end and were 3,623 thousand euros.

As at 30 June 2018 the total borrowings amounted to 8,692 thousand euros, which together with the use of overdraft facility signifies an increase of 2,020 thousand euros compared to the end of last year (31 December 2017: 6,672 thousand euros). The increase in borrowings is attributable to the increase in the use of overdraft due to the seasonal business cycle.

In May, the annual general meeting of shareholders decided to decrease the nominal value of the share from 0.2 euros to 0.1 euros to cover prior period losses in a simplified way. Share capital was decreased to 4,079 thousand euros. With the use of reserves and decrease of the nominal value of the share retained earnings increased by 4,814 euros, share premium decreased by 496 euros and statutory reserve decreased by 238 thousand euros.



The second quarter operating activities cash-flow was -13 thousand euros (II quarter 2017: 853 thousand euros). In the second quarter, investments were made in the amount of 186 thousand euros. Overdraft in use increased by 248 thousand euros, bank loan repayments were made in the amount of 125 thousand euros. Group's second quarter total cash flow was -101 thousand euros (II quarter 2017: -301 thousand euros).

As at 30 June 2018 Group's net debt (interest-bearing liabilities less cash and cash equivalents) was 8,308 thousand euros, which is 2,340 thousand euros more than at the end of last year. The net debt to equity ratio was 192% as at 30 June 2018 (31 December 2017: 115%). Compared to last year end the net debt to equity ratio has deteriorated mainly due to increase in borrowings (increased usage of overdraft) which is usual in the first half-year. Compared to same seasonal business cycle last year, Group's net debt to equity ratio has increased (30 June 2017: 164%) mainly due to liabilities related to K-bonds. Group's current ratio has improved over 12 months (as at 30 June 2017 and as at 30 June 2018) from 1.0 to 1.6.

## PEOPLE

As at 30 June 2018 Baltika Group employed 1,014 people, which is 12 people less than at 31 December 2017 (1,026), thereof 481 (31.12.2017: 488) in the retail system, 357 (31.12.2017: 363) in manufacturing and 176 (31.12.2017: 175) at the head office and logistics centre. The 2018 first half-year's average number of staff in the Group was 1,018 (I half-year 2017: 1,054).

Baltika Group employees' remuneration expense in the first half-year amounted to 5,337 thousand euros (I half-year 2017: 5,282 thousand euros). The remuneration expense of the members of the Supervisory Board and Management Board totalled 130 thousand euros (I half-year 2017: 142 thousand euros).

## KEY FIGURES OF THE GROUP (II QUARTER AND 6 MONTHS 2018)

|                                  | Q2 2018 | Q2 2017 | Q2 2016 | Q2 2015 <sup>1</sup> | Q2 2015 | Q2 2014 |
|----------------------------------|---------|---------|---------|----------------------|---------|---------|
| Revenue (EUR thousand)           | 11,041  | 11,732  | 11,818  | 12,079               | 13,181  | 13,225  |
| Retail sales (EUR thousand)      | 9,716   | 9,891   | 10,290  | 10,692               | 11,795  | 12,319  |
| Share of retail sales in revenue | 88.0%   | 84.3%   | 87.1%   | 88.5%                | 89.5%   | 93.1%   |
| Gross margin                     | 54.6%   | 51.3%   | 52.3%   | 51.0%                | 52.1%   | 56.3%   |
| EBITDA (EUR thousand)            | 527     | 645     | 790     | 554                  | 520     | 1,053   |
| Net profit (EUR thousand)        | 127     | 199     | 346     | 127                  | 67      | 647     |
| EBITDA margin                    | 4.8%    | 5.5%    | 6.7%    | 4.6%                 | 3.9%    | 8.0%    |
| Operating margin                 | 2.4%    | 2.8%    | 3.9%    | 2.1%                 | 1.4%    | 5.7%    |
| EBT margin                       | 1.2%    | 1.7%    | 2.9%    | 1.1%                 | 0.5%    | 5.0%    |
| Net margin                       | 1.2%    | 1.7%    | 2.9%    | 1.1%                 | 0.5%    | 4.9%    |

|                                     | 6M and 30<br>June 2018 | 6M and 30<br>June 2017 | 6M and 30<br>June 2016 | 6M and 30<br>June 2015 <sup>1</sup> | 6M and 30<br>June 2015 | 6M and 30<br>June 2014 |
|-------------------------------------|------------------------|------------------------|------------------------|-------------------------------------|------------------------|------------------------|
| <b>Sales activity key figures</b>   |                        |                        |                        |                                     |                        |                        |
| Revenue (EUR thousand)              | 21,384                 | 22,489                 | 22,323                 | 23,299                              | 25,506                 | 26,672                 |
| Retail sales (EUR thousand)         | 17,853                 | 18,415                 | 18,718                 | 20,027                              | 22,234                 | 24,704                 |
| Share of retail sales in revenue    | 83.5%                  | 81.9%                  | 83.9%                  | 86.0%                               | 87.2%                  | 92.6%                  |
| Share of exports in revenue         | 54.5%                  | 56.0%                  | 56.0%                  | 57.1%                               | 60.8%                  | 65.3%                  |
| Number of stores in retail          | 93                     | 94                     | 94                     | 93                                  | 104                    | 107                    |
| Number of stores                    | 122                    | 126                    | 130                    | 120                                 | 131                    | 126                    |
| Sales area (sqm) (end of period)    | 17,431                 | 17,396                 | 16,766                 | 16,936                              | 24,473                 | 20,777                 |
| Number of employees (end of period) | 1,014                  | 1,057                  | 1,070                  | 1,143                               | 1,231                  | 1,248                  |
| Gross margin                        | 51.0%                  | 50.1%                  | 51.5%                  | 48.3%                               | 48.4%                  | 51.7%                  |
| EBITDA (EUR thousand)               | -50                    | 493                    | 731                    | 165                                 | -194                   | -1,013                 |
| Net profit (EUR thousand)           | -855                   | -391                   | -147                   | -656                                | -1,069                 | -1,834                 |
| EBITDA margin                       | -0.2%                  | 2.2%                   | 3.3%                   | 0.7%                                | -0.8%                  | -3.8%                  |
| Operating margin                    | -2.8%                  | -0.7%                  | 0.3%                   | -1.8%                               | -3.3%                  | -6.2%                  |
| EBT margin                          | -4.0%                  | -1.7%                  | -0.7%                  | -2.8%                               | -4.2%                  | -6.8%                  |
| Net margin                          | -4.0%                  | -1.7%                  | -0.7%                  | -2.8%                               | -4.2%                  | -6.9%                  |
| Inventory turnover                  | 1.95                   | 2.00                   | 1.98                   | 1.91                                | 1.94                   | 1.92                   |



| Other ratios <sup>2</sup> | 6M and 30 June 2018 | 6M and 30 June 2017 | 6M and 30 June 2016 | 6M and 30 June 2015 | 6M and 30 June 2014 |
|---------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| Current ratio             | 1.6                 | 1.0                 | 1.3                 | 1.8                 | 1.5                 |
| Net gearing ratio         | 191.8%              | 164.3%              | 154.1%              | 96.1%               | 61.7%               |
| Return on equity          | -19.0%              | -8.5%               | -2.9%               | -12.4%              | -17.6%              |
| Return on assets          | -4.6%               | -2.0%               | -0.6%               | -4.5%               | -7.6%               |

<sup>1</sup>In connection with Baltika's exit from the Russian retail business at the beginning of the year 2016, the sales activity key figures of 2015 presents only results of continued operations.

<sup>2</sup>Other ratios include impact of continued and discontinued operations.

### Definitions of key ratios

EBITDA = Operating profit-amortisation depreciation and loss from disposal of fixed assets

EBITDA margin = EBITDA/Revenue

Gross margin = (Revenue-Cost of goods sold)/Revenue

Operating margin = Operating profit/Revenue

EBT margin = Profit before income tax/Revenue

Net margin = Net profit (attributable to parent)/Revenue

Current ratio = Current assets/Current liabilities

Inventory turnover = Cost of goods sold/Average inventories\*

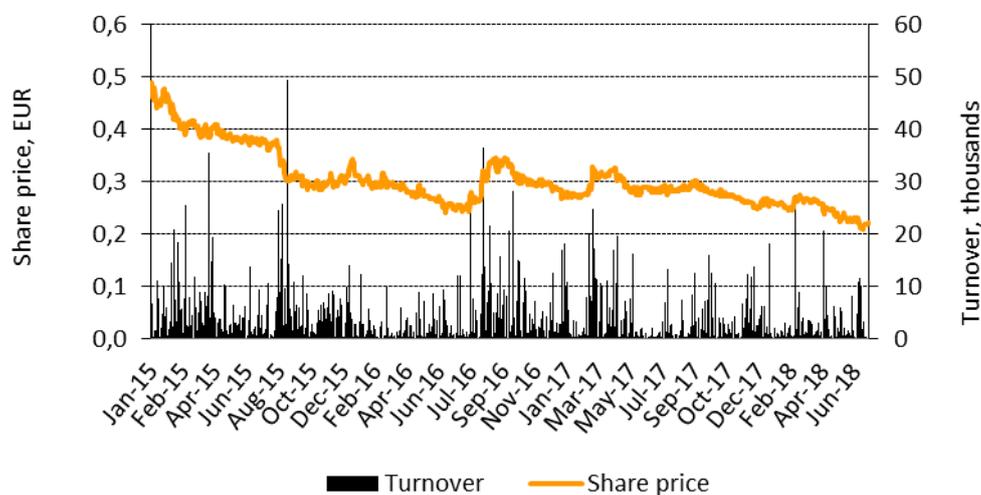
Net gearing ratio = (Interest-bearing liabilities-cash and cash equivalents)/Equity

Return on equity (ROE) = Net profit /Average equity\*

Return on assets (ROA) = Net profit /Average total assets\*

\*Based on 12-month average

### SHARE PRICE AND TURNOVER





## MANAGEMENT BOARD'S CONFIRMATION OF THE MANAGEMENT REPORT

The Management Board confirms that the management report presents a true and fair view of all significant events that occurred during the reporting period as well as their impact on the condensed consolidated interim financial statements; includes the description of major risks and doubts influencing the remainder of the financial year; and provides an overview of all significant transactions with related parties.

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Meelis Milder  
Chairman of the Management Board  
19 July 2018

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Maigi Pärnik-Pernik  
Member of the Management Board  
19 July 2018



## INTERIM FINANCIAL STATEMENTS

### MANAGEMENT BOARD'S CONFIRMATION OF THE FINANCIAL STATEMENTS

The Management Board confirms the correctness and completeness of AS Baltika's consolidated interim report for the second quarter and 6 months of 2018 as presented on pages 11-30.

The Management Board confirms that:

1. the accounting policies and presentation of information is in compliance with International Financial Reporting Standards as adopted by the European Union;
2. the financial statements give a true and fair view of the assets and liabilities of the Group comprising of the parent company and other Group entities as well as its financial position, its results of the operations and the cash flows of the Group; and its cash flows;
3. the Group is going concern.

Meelis Milder  
Chairman of the Management Board  
19 July 2018

Maigi Pärnik-Pernik  
Member of the Management Board  
19 July 2018

**CONSOLIDATED STATEMENT OF FINANCIAL POSITION**

|                                      | <b>Note</b> | <b>30 June 2018</b> | <b>31 Dec 2017</b> |
|--------------------------------------|-------------|---------------------|--------------------|
| <b>ASSETS</b>                        |             |                     |                    |
| <b>Current assets</b>                |             |                     |                    |
| Cash and cash equivalents            | 3           | 384                 | 704                |
| Trade and other receivables          | 4           | 2,861               | 2,055              |
| Inventories                          | 5           | 11,490              | 10,499             |
| <b>Total current assets</b>          |             | <b>14,735</b>       | <b>13,258</b>      |
| <b>Non-current assets</b>            |             |                     |                    |
| Deferred income tax asset            |             | 189                 | 189                |
| Other non-current assets             | 4           | 461                 | 487                |
| Property, plant and equipment        | 6           | 2,122               | 2,395              |
| Intangible assets                    | 7           | 1,501               | 1,513              |
| <b>Total non-current assets</b>      |             | <b>4,273</b>        | <b>4,584</b>       |
| <b>TOTAL ASSETS</b>                  |             | <b>19,008</b>       | <b>17,842</b>      |
| <b>LIABILITIES AND EQUITY</b>        |             |                     |                    |
| <b>Current liabilities</b>           |             |                     |                    |
| Borrowings                           | 8           | 3,419               | 1,309              |
| Trade and other payables             | 9,10        | 5,985               | 5,984              |
| <b>Total current liabilities</b>     |             | <b>9,404</b>        | <b>7,293</b>       |
| <b>Non-current liabilities</b>       |             |                     |                    |
| Borrowings                           | 8           | 5,273               | 5,363              |
| <b>Total non-current liabilities</b> |             | <b>5,273</b>        | <b>5,363</b>       |
| <b>TOTAL LIABILITIES</b>             |             | <b>14,677</b>       | <b>12,656</b>      |
| <b>EQUITY</b>                        |             |                     |                    |
| Share capital at par value           | 11          | 4,079               | 8,159              |
| Share premium                        |             | 0                   | 496                |
| Reserves                             | 11          | 1,107               | 1,345              |
| Retained earnings                    |             | 0                   | -4,872             |
| Net profit (-loss) for the period    |             | -855                | 58                 |
| <b>TOTAL EQUITY</b>                  |             | <b>4,331</b>        | <b>5,186</b>       |
| <b>TOTAL LIABILITIES AND EQUITY</b>  |             | <b>19,008</b>       | <b>17,842</b>      |

**CONSOLIDATED STATEMENT OF PROFIT AND LOSS AND COMPREHENSIVE INCOME**

|  | Note  | 2 Q 2018     | 2 Q 2017     | 6M 2018       | 6M 2017       |
|--|-------|--------------|--------------|---------------|---------------|
| Revenue  | 12,13 | 11,041       | 11,732       | 21,384        | 22,489        |
| Cost of goods sold   | 14    | -5,009       | -5,718       | -10,469       | -11,225       |
| <b>Gross profit</b>  |       | <b>6,032</b> | <b>6,014</b> | <b>10,915</b> | <b>11,264</b> |
| Distribution costs   | 15    | -5,209       | -5,093       | -10,336       | -10,152       |
| Administrative and general expenses                          | 16    | -566         | -620         | -1,161        | -1,279        |
| Other operating income (-expense)                            | 17    | 4            | 22           | -13           | 20            |
| <b>Operating profit (loss)</b>                               |       | <b>261</b>   | <b>323</b>   | <b>-595</b>   | <b>-147</b>   |
| Finance costs  | 18    | -134         | -124         | -260          | -244          |
| <b>Profit (loss) before income tax</b>                       |       | <b>127</b>   | <b>199</b>   | <b>-855</b>   | <b>-391</b>   |
| Income tax expense   |       | 0            | 0            | 0             | 0             |
| <b>Net profit (loss) for the period</b>                      |       | <b>127</b>   | <b>199</b>   | <b>-855</b>   | <b>-391</b>   |
| <b>Total comprehensive income (loss) for the period</b>      |       | <b>127</b>   | <b>199</b>   | <b>-855</b>   | <b>-391</b>   |
| Basic earnings per share from net loss for the period, EUR   | 19    | 0.00         | 0.00         | -0.02         | -0.01         |
| Diluted earnings per share from net loss for the period, EUR | 19    | 0.00         | 0.00         | -0.02         | -0.01         |

**CONSOLIDATED CASH FLOW STATEMENT**

|   | Note  | 2 Q 2018    | 2 Q 2017      | 6M 2018       | 6M 2017     |
|---|-------|-------------|---------------|---------------|-------------|
| <b>Cash flows from operating activities</b>                       |       |             |               |               |             |
| Operating profit (loss)   |       | 261         | 323           | -595          | -147        |
| Adjustments:  |       |             |               |               |             |
| Depreciation, amortisation and impairment of PPE and intangibles  | 14-16 | 266         | 322           | 545           | 638         |
| Gain (loss) from sale, impairment of PPE, non-current assets, net |       | 3           | 0             | 4             | 2           |
| Other non-monetary adjustments                                    |       | 10          | -3            | 0             | -1          |
| Changes in working capital:                                       |       |             |               |               |             |
| Change in trade and other receivables                             | 4     | 89          | -119          | -780          | -587        |
| Change in inventories   | 5     | -1,363      | -810          | -991          | -804        |
| Change in trade and other payables                                | 9     | 778         | 1,208         | 1             | 385         |
| Interest paid and other financial expense                         |       | -57         | -68           | -88           | -132        |
| <b>Net cash generated from (used in) operating activities</b>     |       | <b>-13</b>  | <b>853</b>    | <b>-1,904</b> | <b>-646</b> |
| <b>Cash flows from investing activities</b>                       |       |             |               |               |             |
| Acquisition of property, plant and equipment, intangibles         | 6, 7  | -186        | -70           | -264          | -227        |
| Proceeds from disposal of PPE                                     |       | 0           | 0             | 0             | 2           |
| <b>Net cash used in investing activities</b>                      |       | <b>-186</b> | <b>-70</b>    | <b>-264</b>   | <b>-225</b> |
| <b>Cash flows from financing activities</b>                       |       |             |               |               |             |
| Received borrowings   | 8     | 0           | 500           | 0             | 500         |
| Repayments of borrowings  | 8     | -125        | -287          | -328          | -544        |
| Change in bank overdraft  | 8     | 248         | -1,248        | 2,249         | 898         |
| Repayments of finance lease                                       |       | -25         | -49           | -73           | -98         |
| <b>Net cash generated from (used in) financing activities</b>     |       | <b>98</b>   | <b>-1,084</b> | <b>1,848</b>  | <b>756</b>  |
| <b>Total cash flows</b>   |       | <b>-101</b> | <b>-301</b>   | <b>-320</b>   | <b>-115</b> |
| <b>Cash and cash equivalents at the beginning of the period</b>   |       |             |               |               |             |
|   | 3     | <b>485</b>  | <b>605</b>    | <b>704</b>    | <b>419</b>  |
| <b>Cash and cash equivalents at the end of the period</b>         |       |             |               |               |             |
|   | 3     | <b>384</b>  | <b>304</b>    | <b>384</b>    | <b>304</b>  |
| <b>Change in cash and cash equivalents</b>                        |       | <b>-101</b> | <b>-301</b>   | <b>-320</b>   | <b>-115</b> |



## CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

|   | Share capital | Share premium | Reserves     | Retained earnings | Total        |
|---|---------------|---------------|--------------|-------------------|--------------|
| <b>Balance as at 31 Dec 2016</b>            | <b>8,159</b>  | <b>496</b>    | <b>1,182</b> | <b>-4,872</b>     | <b>4,965</b> |
| Loss for the period                         | 0             | 0             | 0            | -391              | -391         |
| <b>Total comprehensive loss</b>             | <b>0</b>      | <b>0</b>      | <b>0</b>     | <b>-391</b>       | <b>-391</b>  |
| <b>Balance as at 30 June 2017</b>           | <b>8,159</b>  | <b>496</b>    | <b>1,182</b> | <b>-5,263</b>     | <b>4,574</b> |
| <b>Balance as at 31 Dec 2017</b>            | <b>8,159</b>  | <b>496</b>    | <b>1,345</b> | <b>-4,814</b>     | <b>5,186</b> |
| Loss for the period                         | 0             | 0             | 0            | -855              | -855         |
| <b>Total comprehensive loss</b>             | <b>0</b>      | <b>0</b>      | <b>0</b>     | <b>-855</b>       | <b>-855</b>  |
| Reduction of the nominal value of the share | -4,080        | -496          | -238         | 4,814             | 0            |
| <b>Balance as at 30 June 2018</b>           | <b>4,079</b>  | <b>0</b>      | <b>1,107</b> | <b>-855</b>       | <b>4,331</b> |



## NOTES TO CONSOLIDATED INTERIM REPORT

### NOTE 1 Accounting policies and methods used in the preparation of the interim report

The Baltika Group, with the parent company AS Baltika, is an international fashion retailer that develops and operates fashion brands: Monton, Mosaic, Baltman, Bastion and Ivo Nikkolo. The Group employs a vertically integrated business model which means that it controls all stages of the fashion process: design, manufacturing, supply chain management, logistics and whole-, franchise- and retail sales. AS Baltika's shares are listed on the Nasdaq Tallinn Stock Exchange. The largest shareholder and the only company holding more than 20% of shares (Note 11) of AS Baltika is KJK Fund Sicav-SIF (on ING Luxembourg S.A. account).

The Group's condensed consolidated interim report for the second quarter ended 30 June 2018 has been prepared in accordance with IAS 34 Interim Financial Reporting, as adopted by the European Union. The interim report should be read in conjunction with the Group's consolidated annual financial statements for the year ended 31 December 2017, which has been prepared in accordance with International Financial Reporting Standards. The interim report has been prepared in accordance with the principal accounting policies applied in the preparation of the Group's consolidated financial statements for the year ended 31 December 2017. New and revised standards and interpretations effective from 1 January 2018 do not have a significant impact on the Group's financial statements as of preparing the interim financial report.

All information in the financial statements is presented in thousands euros, unless stated otherwise.

This interim report has not been audited or otherwise reviewed by auditors, and includes only the Group's consolidated reports and does not include all of the information required for full annual financial statements.

### NOTE 2 Financial risks

In its daily activities, the Group is exposed to different types of risks. Risk management is an important and integral part of the business activities of the Group. The Group's ability to identify, measure and control different risks is a key variable for the Group's profitability. The Group's management defines risk as a potential negative deviation from the expected financial results. The main risk factors are market (including currency risk, interest rate risk and price risk), credit, liquidity and operational risks. Management of the Group's Parent company considers all the risks as significant risks for the Group. The Group uses the ability to regulate retail prices, reduces expenses and if necessary restructures the Group's internal transactions to hedge certain risk exposures.

The basis for risk management in the Group are the requirements set by the Nasdaq Tallinn, the Financial Supervision Authority and other regulatory bodies, adherence to generally accepted accounting principles, as well as the company's internal regulations and risk policies. Overall risk management includes identification, measurement and control of risks. The management of the Parent company plays a major role in managing risks and approving risk procedures. The Supervisory Board of the Group's Parent company monitors the management's risk management activities.

#### Market risk

##### *Foreign exchange risk*

In 2018 and 2017 all sales were made in euros. The Group's foreign exchange risk is related to purchases done and amounts owed in foreign currencies. The majority of raw materials used in production are acquired from the European Union and goods purchased for resale are acquired outside of the European Union. The main currencies used for purchases are EUR (euro) and USD (US dollar).

The Group's results are affected by the fluctuations in foreign currency rates. The changes in average foreign currency rates against the euro in the reporting period were the following:

| Average currencies | 6M 2018 | 6M 2017 |
|--------------------|---------|---------|
| USD (US dollar)    | 11.76%  | -2.95%  |



The changes in foreign currency rates against the euro between balance-sheet dates were the following:

**Balance-sheet date rates (30.06.2018; 31.12.2017)**

|                 |        |
|-----------------|--------|
| USD (US dollar) | -2.79% |
|-----------------|--------|

Cash and cash equivalents (Note 3), trade receivables (Note 4) and borrowings (Note 8) are in euro and thereof not open to foreign exchange risk. Trade payables (Note 9) are also in foreign currency and therefore open to foreign exchange risk.

The Management monitors changes of foreign currency constantly and assesses if the changes exceed the risk tolerance determined by the Group. If feasible, foreign currencies collected are used for the settling of liabilities denominated in the same currency.

*Interest rate risk*

As the Group's cash and cash equivalents carry fixed interest rate and the Group has no other significant interest carrying assets, the Group's income and operating cash flows are substantially independent of changes in market interest rates.

The Group's interest rate risk arises mainly from current and non-current borrowings issued at floating interest rate and thus exposing the Group to cash flow interest rate risk. Interest rate risk is primarily caused by the potential fluctuations of Euribor and Eonia and the changing of the average interest rates of banks. The Group's risk margins have not changed significantly and correspond to market conditions.

Non-current borrowings in the amount of 692 thousand euros at 30 June 2018 and 953 thousand euros at 31 December 2017 were subject to a floating 6 month interest rate based on Euribor. The remaining non-current borrowings in the amount of 4,445 thousand euros (at nominal value) at 30 June 2018 were subject to a fixed interest rate (31 December 2017: 4,445 thousand euros). The Group analyses its interest rate exposure on a regular basis. Various scenarios are simulated taking into consideration refinancing, renewal of existing positions and alternative financing.

During the financial year and the previous financial year, the Group's management evaluated and recognised the extent of the interest rate risk. However, the Group uses no hedging instruments to manage the risks arising from fluctuations in interest rates, as it finds the extent of the interest-rate risk to be insignificant.

*Price risk*

The Group is not exposed to the price risk with respect to financial instruments as it does not hold any equity securities.

**Credit risk**

Credit risk arises from cash and cash equivalents, deposits with banks and financial institutions as well as all outstanding trade receivables.

*Cash and cash equivalents*

For banks and financial institutions, mostly independently rated parties with a minimum rating of "A" are accepted as long-term counterparties in the Baltic states and Finland.

*Trade receivables*

As at 30 June 2018 the maximum exposure to credit risk from trade receivables (Note 4) and other non-current assets (Note 4) amounted to 2,538 thousand euros (31 December 2017: 1,874 thousand euros) on a net basis after allowances.

Sales to retail customers are settled in cash or using major credit cards, thus no credit risk is involved except the risk arising from financial institutions selected as approved counterparties.

**Liquidity risk**

Liquidity risk is the potential risk that the Group has limited or insufficient financial (cash) resources to meet the obligations arising from the Group's activities. Management monitors the sufficiency of cash and cash equivalents to settle liabilities and finance the Group's strategic goals on a regular basis by using rolling cash forecasts.

To manage liquidity risks, the Group uses different financing instruments such as bank loans, overdrafts, commercial bond issues, issuance of additional shares and monitors the terms of receivables and



purchase contracts. The unused limit of the Group's overdraft facilities as at 30 June 2018 was 1,114 thousand euros (31 December 2017: 3,363 thousand euros).

### Financial liabilities by maturity at 30 June 2018

|                                    | Carrying amount | Undiscounted cash flows <sup>1</sup> |              |               |
|------------------------------------|-----------------|--------------------------------------|--------------|---------------|
|                                    |                 | 1-12 months                          | 1-5 years    | Total         |
| Loans (Note 8) <sup>2</sup>        | 4,009           | 3,454                                | 641          | 4,095         |
| Finance lease liabilities (Note 8) | 102             | 38                                   | 71           | 109           |
| Convertible bonds (Note 8)         | 4,581           | 0                                    | 4,994        | 4,994         |
| Trade payables (Note 9)            | 3,047           | 3,047                                | 0            | 3,047         |
| Other financial liabilities        | 25              | 25                                   | 0            | 25            |
| <b>Total</b>                       | <b>11,764</b>   | <b>6,564</b>                         | <b>5,706</b> | <b>12,270</b> |

### Financial liabilities by maturity at 31 December 2017

|                                    | Carrying amount | Undiscounted cash flows <sup>1</sup> |              |               |
|------------------------------------|-----------------|--------------------------------------|--------------|---------------|
|                                    |                 | 1-12 months                          | 1-5 years    | Total         |
| Loans (Note 8) <sup>2</sup>        | 2,087           | 1,272                                | 905          | 2,177         |
| Finance lease liabilities (Note 8) | 175             | 100                                  | 80           | 180           |
| Convertible bonds (Note 8)         | 4,410           | 0                                    | 4,994        | 4,994         |
| Trade payables (Note 9)            | 2,994           | 2,994                                | 0            | 2,994         |
| Other financial liabilities        | 22              | 22                                   | 0            | 22            |
| <b>Total</b>                       | <b>9,688</b>    | <b>4,388</b>                         | <b>5,979</b> | <b>10,367</b> |

<sup>1</sup>For interest bearing borrowings carrying a floating interest rate based on Euribor, the last applied spot rate to loans has been used.

<sup>2</sup>Used overdraft facilities are shown under loans based on the contractual date of payment.

### Operational risk

The Group's operations are mostly affected by the cyclical nature of economies in target markets and changes in competitive positions, as well as risks related to specific markets (especially non-European Union market – Russia, Ukraine, Belarus).

To manage the risks, the Group attempts to increase the flexibility of its operations: the sales volumes and the activities of competitors are also being monitored and if necessary, the Group makes adjustments in price levels, marketing activities and collections offered. In addition to central gathering and assessment of information, an important role in analysing and planning actions is played by a market organisation in each target market enabling the Group to obtain fast and direct feedback on market developments on one hand and adequately consider local conditions on the other.

Improvement of flexibility plays an important role in increasing the Group's competitiveness. Continuous efforts are being made to shorten the cycles of business processes and minimise potential deviations. This also helps to improve the relative level and structure of inventories and the fashion collections' meeting consumer expectations.

The most important operating risk arises from the Group's inability to produce collections which would meet customer expectations and the goods that cannot be sold when expected and as budgeted.

To ensure good collections, the Group employs a strong team of designers who monitor and are aware of fashion trends by using internationally acclaimed channels. Such a structure, procedures and information systems have been set up at the Group which help daily monitoring of sales and balance of inventories and using the information in subsequent activities. In order to avoid supply problems, cooperation with the world's leading procurement intermediaries as well as fabric manufacturers has been expanded.

The unavoidable risk factor in selling clothes is the weather. Collections are created and sales volumes as well as timing of sales is planned under the assumption that regular weather conditions prevail in the target markets – in case weather conditions differ significantly from normal conditions, the actual sales results may significantly differ from the budget.



Debtors of the Group may be adversely affected by the financial and economic environment which could in turn impact their ability to repay the amounts owed. Deteriorating operating and economic conditions for customers may also have an impact on management's cash flow forecasts and assessment of the impairment of financial and non-financial assets. To the extent that information is available, management has properly reflected revised estimates of expected future cash flows in its impairment assessments, however management is unable to reliably estimate the effects on the Group's financial position of any further deterioration in the liquidity of the financial markets and the increased volatility in the currency and equity markets. Management believes it is taking all the necessary measures to support the sustainability and development of the Group's business in the current circumstances.

#### *Capital management*

The Group's objectives when managing capital are to safeguard the Group's ability to continue as going concern in order to provide returns for shareholders and benefits for other stakeholders and to maintain an optimal capital structure to reduce the cost of capital. In order to maintain or adjust the capital structure, the Group may adjust the amount of dividends paid to shareholders, return capital to shareholders, issue new shares or sell assets to reduce debt.

Loan agreements with the banks include certain restrictions and obligations to provide information to the bank concerning payments of dividends, changes in share capital and in cases of supplementing additional capital.

Commercial Code sets requirement to equity level – the required level of equity has to be minimum 50% of share capital.

The Group monitors capital on the basis of net gearing ratio. This ratio is calculated as net debt divided by equity. Net debt is calculated as interest carrying borrowings less cash and cash equivalents.

The Group's long term goal is to maintain the net gearing ratio under 50%. At the end of the reporting period the ratio was 192%. In the end of 2017 the ratio was 115%. The deterioration of the ratio compared to the year end is influenced by the seasonality of the business characteristic to the first half-year and the resulting increased borrowings. The Group also monitors other ratios e.g. net debt to EBITDA and net debt to share capital. Based on the above, the Group deems the capital structure to be in an acceptable range.

#### **Net gearing ratio**

|                                       | <b>30 June 2018</b> | <b>31 Dec 2017</b> |
|---------------------------------------|---------------------|--------------------|
| Interest carrying borrowings (Note 8) | 8,692               | 6,672              |
| Cash and bank (Note 3)                | -384                | -704               |
| Net debt                              | 8,308               | 5,968              |
| Total equity                          | 4,331               | 5,186              |
| <b>Net gearing ratio</b>              | <b>192%</b>         | <b>115%</b>        |

#### **Fair value**

The Group estimates that the fair values of the financial assets and liabilities denominated in the statement of financial position at amortised cost do not differ significantly from their carrying amounts presented in the Group's consolidated statement of financial position at 30 June 2018 and 31 December 2017.

Trade receivables and payables are recorded in the carrying amount less an impairment provision, and as trade receivables and payables are short term then their fair value is estimated by management to approximate their balance value.

Regarding to the Group's long-term borrowings that have a floating interest rate that changes along with the changes in market interest rates, the discount rates used in the discounted cash flow model are applied to calculate the fair value of borrowings. The Group's risk margins have not changed considerably and are reflecting the market conditions. Group's long-term borrowings that have a fixed interest rate, are recognized at the discounted present value by discounting the future contractual cash flows at the current market interest rate that is available to the Group for similar financial instruments. Based on that, the Management estimates that the fair value of long-term borrowings does not significantly differ from their carrying amounts. The fair value of financial liabilities for disclosure purposes is estimated by discounting the future contractual cash flows at the current market interest rate that is available to the Group for similar financial instruments.

**NOTE 3 Cash and cash equivalents**

|                                     | 30 June 2018 | 31 Dec 2017 |
|-------------------------------------|--------------|-------------|
| Cash at hand                        | 96           | 120         |
| Cash at bank and overnight deposits | 288          | 584         |
| <b>Total</b>                        | <b>384</b>   | <b>704</b>  |

All cash and cash equivalents are denominated in euros.

**NOTE 4 Trade and other receivables**

| <b>Short-term trade and other receivables</b> | 30 June 2018 | 31 Dec 2017  |
|---|--------------|--------------|
| Trade receivables, net                        | 2,363        | 1,628        |
| Other prepaid expenses                        | 225          | 181          |
| Tax prepayments and tax reclaims, thereof     | 223          | 198          |
| Value added tax                               | 223          | 198          |
| Other current receivables                     | 50           | 48           |
| <b>Total</b>                                  | <b>2,861</b> | <b>2,055</b> |
| <b>Long-term assets</b>                       |              |              |
| Non-current lease prepayments                 | 286          | 276          |
| Other long-term receivables                   | 175          | 211          |
| <b>Total</b>                                  | <b>461</b>   | <b>487</b>   |

All trade and other receivables are in euros.

**Trade receivables by region (client location) and by due date**

| <b>30 June 2018</b>    | <b>Baltic region</b> | <b>Eastern European region</b> | <b>Other regions</b> | <b>Total</b> |
|------------------------|----------------------|--------------------------------|----------------------|--------------|
| Not due                | 226                  | 626                            | 9                    | 861          |
| Up to 1 month past due | 15                   | 104                            | 0                    | 119          |
| 1-3 months past due    | 3                    | 188                            | 63                   | 254          |
| 3-6 months past due    | 0                    | 619                            | 50                   | 669          |
| Over 6 months past due | 1                    | 422                            | 37                   | 460          |
| <b>Total</b>           | <b>245</b>           | <b>1,959</b>                   | <b>159</b>           | <b>2,363</b> |
| <br>                   |                      |                                |                      |              |
| <b>31 Dec 2017</b>     | <b>Baltic region</b> | <b>Eastern European region</b> | <b>Other regions</b> | <b>Total</b> |
| Not due                | 184                  | 935                            | 134                  | 1,253        |
| Up to 1 month past due | 16                   | 33                             | 22                   | 71           |
| 1-3 months past due    | 0                    | 221                            | 7                    | 228          |
| 3-6 months past due    | 0                    | 75                             | 0                    | 75           |
| Over 6 months past due | 0                    | 0                              | 1                    | 1            |
| <b>Total</b>           | <b>200</b>           | <b>1,264</b>                   | <b>164</b>           | <b>1,628</b> |

**NOTE 5 Inventories**

|   | 30 June 2018  | 31 Dec 2017   |
|---|---------------|---------------|
| Fabrics and accessories   | 2,074         | 1,914         |
| Work-in-progress  | 97            | 97            |
| Finished goods and goods purchased for resale                             | 8,477         | 8,174         |
| Allowance for impairment of finished goods and goods purchased for resale | 0             | -210          |
| Prepayments to suppliers  | 842           | 524           |
| <b>Total</b>  | <b>11,490</b> | <b>10,499</b> |

**NOTE 6 Property, plant and equipment**

|                          | <b>Buildings and structures</b> | <b>Machinery and equipment</b> | <b>Other fixtures</b> | <b>Total</b>  |
|--------------------------|---------------------------------|--------------------------------|-----------------------|---------------|
| <b>31 December 2016</b>  |                                 |                                |                       |               |
| <b>Acquisition cost</b>  | <b>2,838</b>                    | <b>4,718</b>                   | <b>4,813</b>          | <b>12,369</b> |
| Accumulated depreciation | -1,746                          | -4,310                         | -3,291                | -9,347        |
| <b>Net book amount</b>   | <b>1,092</b>                    | <b>408</b>                     | <b>1,522</b>          | <b>3,022</b>  |
| Additions                | 114                             | 12                             | 146                   | 272           |
| Disposals                | -1                              | 0                              | -29                   | -30           |
| Depreciation             | -195                            | -59                            | -277                  | -531          |
| <b>30 June 2017</b>      |                                 |                                |                       |               |
| <b>Acquisition cost</b>  | <b>2,950</b>                    | <b>4,726</b>                   | <b>4,905</b>          | <b>12,581</b> |
| Accumulated depreciation | -1,940                          | -4,365                         | -3,543                | -9,848        |
| <b>Net book amount</b>   | <b>1,010</b>                    | <b>361</b>                     | <b>1,362</b>          | <b>2,733</b>  |
| <b>31 December 2017</b>  |                                 |                                |                       |               |
| <b>Acquisition cost</b>  | <b>2,925</b>                    | <b>4,743</b>                   | <b>4,878</b>          | <b>12,546</b> |
| Accumulated depreciation | -2,064                          | -4,372                         | -3,715                | -10,151       |
| <b>Net book amount</b>   | <b>861</b>                      | <b>371</b>                     | <b>1,163</b>          | <b>2,395</b>  |
| Additions                | 105                             | 35                             | 85                    | 225           |
| Disposals                | -1                              | 0                              | -3                    | -4            |
| Depreciation             | -183                            | -60                            | -251                  | -494          |
| <b>30 June 2018</b>      |                                 |                                |                       |               |
| <b>Acquisition cost</b>  | <b>2,926</b>                    | <b>4,771</b>                   | <b>4,818</b>          | <b>12,515</b> |
| Accumulated depreciation | -2,144                          | -4,425                         | -3,824                | -10,393       |
| <b>Net book amount</b>   | <b>782</b>                      | <b>346</b>                     | <b>994</b>            | <b>2,122</b>  |

**NOTE 7 Intangible assets**

|                          | <b>Licenses, software and other</b> | <b>Trade-marks</b> | <b>Pre-payments</b> | <b>Goodwill</b> | <b>Total</b> |
|--------------------------|-------------------------------------|--------------------|---------------------|-----------------|--------------|
| <b>31 December 2016</b>  |                                     |                    |                     |                 |              |
| <b>Acquisition cost</b>  | <b>2,092</b>                        | <b>1,243</b>       | <b>0</b>            | <b>509</b>      | <b>3,844</b> |
| Accumulated depreciation | -1,787                              | -381               | 0                   | 0               | -2,168       |
| <b>Net book amount</b>   | <b>305</b>                          | <b>862</b>         | <b>0</b>            | <b>509</b>      | <b>1,676</b> |
| Additions                | 11                                  | 0                  | 2                   | 0               | 13           |
| Amortisation             | -86                                 | -22                | 0                   | 0               | -108         |
| <b>30 June 2017</b>      |                                     |                    |                     |                 |              |
| <b>Acquisition cost</b>  | <b>2,103</b>                        | <b>1,243</b>       | <b>2</b>            | <b>509</b>      | <b>3,857</b> |
| Accumulated depreciation | -1,873                              | -403               | 0                   | 0               | -2,276       |
| <b>Net book amount</b>   | <b>230</b>                          | <b>840</b>         | <b>2</b>            | <b>509</b>      | <b>1,581</b> |



| <b>31 December 2017</b>  |              |              |           |            |              |
|--------------------------|--------------|--------------|-----------|------------|--------------|
| <b>Acquisition cost</b>  | <b>2,107</b> | <b>1,243</b> | <b>0</b>  | <b>509</b> | <b>3,859</b> |
| Accumulated depreciation | -1,921       | -425         | 0         | 0          | -2,346       |
| <b>Net book amount</b>   | <b>186</b>   | <b>818</b>   | <b>0</b>  | <b>509</b> | <b>1,513</b> |
|                          |              |              |           |            |              |
| Additions                | 1            | 0            | 38        | 0          | 39           |
| Amortisation             | -11          | -40          | 0         | 0          | -51          |
| <b>30 June 2018</b>      |              |              |           |            |              |
| <b>Acquisition cost</b>  | <b>2,108</b> | <b>1,243</b> | <b>38</b> | <b>509</b> | <b>3,898</b> |
| Accumulated depreciation | -1,932       | -465         | 0         | 0          | -2,397       |
| <b>Net book amount</b>   | <b>176</b>   | <b>778</b>   | <b>38</b> | <b>509</b> | <b>1,501</b> |

**NOTE 8 Borrowings**

|  | <b>30 June 2018</b> | <b>31 Dec 2017</b> |
|--|---------------------|--------------------|
| <b>Current borrowings</b>                    |                     |                    |
| Current portion of bank loans                | 498                 | 575                |
| Overdraft                                    | 2,886               | 637                |
| Current portion of finance lease liabilities | 35                  | 97                 |
| <b>Total</b>                                 | <b>3,419</b>        | <b>1,309</b>       |
| <b>Non-current borrowings</b>                |                     |                    |
| Non-current bank loans                       | 625                 | 875                |
| Non-current finance lease liabilities        | 67                  | 78                 |
| Convertible bonds, share options (Note 11)   | 4,581               | 4,410              |
| <b>Total</b>                                 | <b>5,273</b>        | <b>5,363</b>       |
| <b>Total borrowings</b>                      | <b>8,692</b>        | <b>6,672</b>       |

During the reporting period, the Group made loan repayments in the amount of 328 thousand euros (2017: 544 thousand euros). Group's overdraft facilities with the banks were used in the amount of 2,886 thousand euros as at 30 June 2018 (31 December 2017: 637 thousand euros).

Interest expense from all interest carrying borrowings in the reporting period amounted to 260 thousand euros, including 107 thousand euros interest expense from the convertible bonds of related party (2017: 244 thousand euros, including 93 thousand euros interest expense from the loan of related party).

The Group leases various production equipment, cars, furniture and equipment for shops under finance leases.

*Changes in year 2017*

In April, the Group withdraw the last part of the investment loan of 500 thousand euros, which will be repaid based on the repayment schedule together with the existing investment loan.

In May an annex under the existing facility agreement was signed, which extended the overdraft's repayment date until July 2018 (in the amount of 3,000 thousand euros).

In June the repayment date of the second overdraft agreement (in the amount of 1,000 thousand euros) was extended until June 2018.

Since by the end of July the Group did not receive any applications from J-bond holders to mark the shares, in August all proceeds were partly repaid and partly offset with the amounts to be paid for K-bonds. In August the Group issued K-bonds, which increased the long-term borrowings by 4,410 thousand euros. See more in Note 11.

*Changes in 2018*

In May the repayment date of the overdraft agreement (in the amount of 1,000 thousand euros) was extended until December 2018.

**Interest carrying loans and bonds of the Group as at 30 June 2018**

|   | Average risk premium   | Carrying amount |
|---|------------------------|-----------------|
| Borrowings at floating interest rate (based on 1-month Eonia and 6-month Euribor) | EURIBOR or EONIA +3,8% | 4,011           |
| K-Bonds (Note 11)   | 6.00%                  | 4,445           |
| <b>Total</b>  |                        | <b>8,556</b>    |

**Interest carrying loans and bonds of the Group as at 31 December 2017**

|  | Average risk premium   | Carrying amount |
|--|------------------------|-----------------|
| Borrowings at floating interest rate (based on 1-month Eonia or 6-month Euribor) | EURIBOR or EONIA +3,8% | 2,262           |
| K-Bonds (Note 11)  | 6.00%                  | 4,445           |
| <b>Total</b>   |                        | <b>6,707</b>    |

**NOTE 9 Trade and other payables**

|  | 30 June 2018 | 31 Dec 2017  |
|--|--------------|--------------|
| <b>Current liabilities</b>                               |              |              |
| Trade payables   | 3,047        | 2,994        |
| Tax liabilities, thereof                                 | 1,420        | 1,465        |
| Personal income tax                                      | 162          | 189          |
| Social security taxes and unemployment insurance premium | 573          | 527          |
| Value added tax  | 642          | 716          |
| Other taxes  | 43           | 33           |
| Payables to employees <sup>1</sup>                       | 1,044        | 1,010        |
| Other current payables                                   | 25           | 22           |
| Other accrued expenses                                   | 44           | 36           |
| Customer prepayments                                     | 74           | 126          |
| <b>Total</b>   | <b>5,654</b> | <b>5,653</b> |

<sup>1</sup>Payables to employees consist of accrued wages, salaries and vacation reserve.

Information about the liabilities to related parties is in Note 20.

**Trade payables and other accrues expenses in denominated currency**

|                 | 30 June 2018 | 31 Dec 2017  |
|-----------------|--------------|--------------|
| EUR (euro)      | 1,957        | 1,954        |
| USD (US dollar) | 1,134        | 1,076        |
| <b>Total</b>    | <b>3,091</b> | <b>3,030</b> |

**NOTE 10 Provisions**

|                        | 30 June 2018 | 31 Dec 2017 |
|------------------------|--------------|-------------|
| Client bonus provision | 331          | 331         |
| <b>Total</b>           | <b>331</b>   | <b>331</b>  |

*Short description of the provision*

Baltika customer loyalty program “AndMore” motivates clients by allowing them to earn future discounts on purchases made today (bonus euros). Accumulated bonuses are valid for six months from the customer’s last purchase. Program conditions are described in detail on company’s website.



### Assumptions used

The provision is calculated using assumptions made by Management as described in the Group's consolidated annual financial statements for the year ended 31 December 2017.

## NOTE 11 Equity

### Share capital and reserves

|                              | 30 June 2018 | 31 Dec 2017 |
|------------------------------|--------------|-------------|
| Share capital                | 4,079        | 8,159       |
| Number of shares (pcs)       | 40,794,850   | 40,794,850  |
| Nominal value of share (EUR) | 0.10         | 0.20        |
| Statutory reserve            | 944          | 1,182       |
| Other reserves (Note 21)     | 163          | 163         |

As at 30 June 2018, under the Articles of Association, the company's minimum share capital is 4,000 thousand euros and the maximum share capital is 16,000 thousand euros. As at 31 December 2017, under the Articles of Association, the company's minimum share capital was 5,000 thousand euros and the maximum share capital is 20,000 thousand euros. As at June 2018 and 31 December 2017 all shares have been paid for. As at 30 June 2018 and 31 December 2017 share capital consists of ordinary shares, that are listed on the Nasdaq Tallinn Stock Exchange.

### Changes in year 2018

On 16 May 2018, the annual general meeting of shareholders decided to decrease the nominal value of the share from 0.2 euros to 0.1 euros. Share capital was decreased to 4,079 thousand euros. With the use of reserves and decrease of the nominal value of the share retained earnings increased by 4 814 euros, share premium decreased by 496 euros and statutory reserve decreased by 238 thousand euros.

### Convertible bonds and share option program

|        | Issue date     | Share subscription period     | Number of<br>convertible bonds<br>30 June 2018 | Number of<br>convertible bonds<br>31 Dec 2017 |
|--------|----------------|-------------------------------|--|---|
| K-Bond | 16 August 2017 | 15 July 2019 - 18 August 2019 | 889  | 889   |

#### K-bonds

On 8 May 2017, the Annual General Meeting of shareholders decided to issue convertible bonds with bondholder option in the total amount of 4.5 million euros. The decision was to issue 900 convertible bonds with the issuance price of 5,000 euros. Out of 900 bonds offered, 889 bonds in total amount of 4,445 thousand euros were subscribed. The convertible bonds carry an annual interest rate of 6% and the term is two years. Each bond gives its owner the right to subscribe for 15,625 Baltika's share at subscription price of 0.32 euros.

Bonds were partly issued to a related party (720 bonds in the amount of 3,600 thousand euros).

#### Share option programs

On 27 April 2015, the Annual General Meeting of shareholders decided to conditionally increase share capital by up to 1,000,000 registered shares with a nominal value of 0.20 euro subscription price of 0.20 euro related to the share option program. The share options granted to the Management Board members vest three years after signing the option agreement if the Baltika share price increase conditions are fulfilled.

On 16 May 2018, the Annual General Meeting of shareholders decided to conditionally increase share capital by up to 1,000,000 registered shares with a nominal value of 0.10 euro subscription price of 0.10 euro related to the share option program. The share options are granted amongst others to the Management Board members and vest three years after signing the option agreement if the Baltika share price increase conditions are fulfilled.

**Shareholders as at 30 June 2018**

|   | Number of shares  | Holding     |
|---|-------------------|-------------|
| 1. ING Luxembourg S.A.  | 15,870,914        | 38.90%      |
| 2. Clearstream Banking Luxembourg S.A. clients                              | 7,295,220         | 17.88%      |
| 3. SEB S.A. clients   | 3,407,305         | 8.35%       |
| 4. Luksusjaht AS  | 900,237           | 2.21%       |
| 5. Svenska Handelsbanken clients  | 870,000           | 2.13%       |
| 6. Members of Management and Supervisory Boards and persons related to them |                   |             |
| Meelis Milder   | 1,000,346         | 2.45%       |
| Persons related to members of Management Board                              | 228,583           | 0.56%       |
| Entities connected to Supervisory Council not mentioned above               | 1,002,427         | 2.46%       |
| 7. Other shareholders   | 10,219,818        | 25.06%      |
| <b>Total</b>  | <b>40,794,850</b> | <b>100%</b> |

**Shareholders as at 31 December 2017**

|   | Number of shares  | Holding        |
|---|-------------------|----------------|
| 1. ING Luxembourg S.A.  | 15,870,914        | 38.90%         |
| 2. Clearstream Banking Luxembourg S.A. clients                              | 7,295,220         | 17.88%         |
| 3. SEB S.A. clients   | 3,407,305         | 8.35%          |
| 4. Svenska Handelsbanken clients  | 1,000,000         | 2.45%          |
| 5. Members of Management and Supervisory Boards and persons related to them |                   |                |
| Meelis Milder   | 1,000,346         | 2.45%          |
| Persons related to members of Management Board                              | 220,083           | 0.54%          |
| Entities connected to Supervisory Council not mentioned above               | 1,002,427         | 2.46%          |
| 6. Other shareholders   | 10,998,555        | 26.97%         |
| <b>Total</b>  | <b>40,794,850</b> | <b>100.00%</b> |

The shares of the Parent company are listed on the Nasdaq Tallinn. The Parent company does not have a controlling shareholder or any shareholders jointly controlling the entity.

**NOTE 12 Segments**

The Group's chief operating decision maker is the Management Board of the Parent company AS Baltika. The Parent company's Management Board reviews the Group's internal reporting in order to assess performance and allocate resources. Management Board has determined the operating segments based on these reports.

The Parent company's Management Board assesses the performance of the business by distribution channel: retail channel and other sales channels (including wholesale, franchise and e-commerce). The retail segments are countries which have been aggregated to reportable segments by regions which share similar economic characteristics and meet other aggregation criteria provided in IFRS 8.

Description of segments and principal activities:

 Retail segment - consists of retail operations in Estonia, Latvia, Lithuania and Finland. While the Management Board reviews separate reports for each region, the countries have been aggregated into one reportable segment as they share similar economic characteristics. Each region sells the same products to similar classes of customers and use the same production process and the method to distribute their products.

 All other segments – consists of sale of goods to wholesale and franchise clients, materials and sewing services and e-commerce sales. None of these segments meet the reportable segments quantitative thresholds set out by IFRS 8 and are therefore aggregated into the All other segments category.

The Parent company's Management Board measures the performance of the operating segments based on external revenue and profit (loss). External revenue amounts provided to the Management Board are measured in a manner consistent with that of the financial statements. The segment profit (loss) is an internal measure used in the internally generated reports to assess the performance of the segments



and comprises the segment's gross profit (loss) less operating expenses directly attributable to the segment, except for other operating income and expenses. The amounts provided to the Management Board with respect to inventories are measured in a manner consistent with that of the financial statements. The segment inventories include those operating inventories directly attributable to the segment or those that can be allocated to the particular segment based on the operations of the segment and the physical location of the inventories.

The Management Board monitors the Group's results also by shops and brands. The Group makes decisions on a shop-by-shop basis, using aggregated information for decision making. For segment reporting the Management Board has decided to disclose the information by distribution channel. Most of the Management Board's decisions related to investments and resource allocation are based on the segment information disclosed in this Note.

The Management Board primarily uses a measure of revenue from external customers, segment profit, depreciation and amortisation and inventories to assess the performance of the operating segments. Information for the segments is disclosed below:

### The segment information provided to the Management Board for the reportable segments

|                                       | Retail | All other segments <sup>1</sup> | Total  |
|---------------------------------------|--------|---------------------------------|--------|
| <b>2 Q 2018</b>                       |        |                                 |        |
| Revenue (from external customers)     | 9,681  | 1,360                           | 11,041 |
| Segment profit <sup>2</sup>           | 1,904  | 199                             | 2,103  |
| Incl. depreciation and amortisation   | -212   | 0                               | -212   |
| <b>2 Q 2017</b>                       |        |                                 |        |
| Revenue (from external customers)     | 9,891  | 1,841                           | 11,732 |
| Segment profit <sup>2</sup>           | 1,803  | 358                             | 2,161  |
| Incl. depreciation and amortisation   | -237   | -19                             | -256   |
| <b>6M 2018 and as at 30 June 2018</b> |        |                                 |        |
| Revenue (from external customers)     | 17,785 | 3,599                           | 21,384 |
| Segment profit <sup>2</sup>           | 2,208  | 647                             | 2,855  |
| Incl. depreciation and amortisation   | -437   | -1                              | -438   |
| Inventories of segments               | 3,987  | 0                               | 3,987  |
| <b>6M 2017 and as at 30 June 2017</b> |        |                                 |        |
| Revenue (from external customers)     | 18,415 | 4,074                           | 22,489 |
| Segment profit <sup>2</sup>           | 2,381  | 766                             | 3,147  |
| Incl. depreciation and amortisation   | -468   | -37                             | -505   |
| Inventories of segments               | 4,214  | 0                               | 4,214  |

<sup>1</sup>All other segments include sale of goods to wholesale and franchise clients, materials and sewing services and the sales from e-commerce.

<sup>2</sup>The segment profit is the segment operating profit.

### Reconciliation of segment profit to consolidated operating profit

|  | 2 Q 2018   | 2 Q 2017   | 6M 2018     | 6M 2017     |
|--|------------|------------|-------------|-------------|
| Total segment profit                       | 2,103      | 2,161      | 2,855       | 3,147       |
| Unallocated expenses <sup>1</sup> :        |            |            |             |             |
| Costs of goods sold and distribution costs | -1,280     | -1,240     | -2,276      | -2,035      |
| Administrative and general expenses        | -566       | -620       | -1,161      | -1,279      |
| Other operating income (expenses), net     | 4          | 22         | -13         | 20          |
| <b>Operating profit (loss)</b>             | <b>261</b> | <b>323</b> | <b>-595</b> | <b>-147</b> |

<sup>1</sup>Unallocated expenses include the expenses of the parent and production company that are not allocated to the reportable segments in internal reporting.

**Reconciliation of segment inventories to consolidated inventories**

|   | 30 June 2018  | 30 June 2017  | 31 Dec 2017   |
|---|---------------|---------------|---------------|
| Total inventories of segments                         | 3,987         | 4,214         | 4,214         |
| Inventories in Parent company and production company  | 7,503         | 7,686         | 6,597         |
| <b>Inventories on statement of financial position</b> | <b>11,490</b> | <b>11,900</b> | <b>10,499</b> |

**NOTE 13 Revenue**

|  | 2 Q 2018      | 2 Q 2017      | 6M 2018       | 6M 2017       |
|--|---------------|---------------|---------------|---------------|
| Sale of goods in retail channel                  | 9,716         | 9,891         | 17,853        | 18,415        |
| Sale of goods in wholesale and franchise channel | 834           | 1,376         | 2,536         | 3,221         |
| Sale of goods in e-commerce channel              | 379           | 371           | 849           | 720           |
| Other sales                                      | 112           | 94            | 146           | 133           |
| <b>Total</b>                                     | <b>11,041</b> | <b>11,732</b> | <b>21,384</b> | <b>22,489</b> |

**Sales by geographical (client location) areas**

|                 | 2 Q 2018      | 2 Q 2017      | 6M 2018       | 6M 2017       |
|-----------------|---------------|---------------|---------------|---------------|
| Estonia         | 5,250         | 5,347         | 9,737         | 9,900         |
| Latvia          | 2,576         | 2,659         | 4,818         | 5,006         |
| Lithuania       | 2,480         | 2,509         | 4,585         | 4,829         |
| Russia          | 261           | 453           | 851           | 1,042         |
| Ukraine         | 148           | 184           | 376           | 512           |
| Germany         | 67            | 185           | 193           | 342           |
| Austria         | 63            | 112           | 195           | 222           |
| Cyprus          | 0             | 68            | 107           | 169           |
| Serbia          | 22            | 105           | 72            | 188           |
| Spain           | 56            | 52            | 149           | 130           |
| Finland         | 74            | 46            | 195           | 122           |
| Other countries | 44            | 12            | 106           | 27            |
| <b>Total</b>    | <b>11,041</b> | <b>11,732</b> | <b>21,384</b> | <b>22,489</b> |

**NOTE 14 Cost of goods sold**

|  | 2 Q 2018     | 2 Q 2017     | 6M 2018       | 6M 2017       |
|--|--------------|--------------|---------------|---------------|
| Materials and supplies                               | 3,828        | 4,558        | 8,320         | 9,230         |
| Payroll costs in production                          | 899          | 874          | 1,783         | 1,745         |
| Operating lease expenses                             | 171          | 172          | 342           | 343           |
| Other production costs                               | 93           | 93           | 198           | 206           |
| Depreciation of assets used in production (Note 6,7) | 18           | 21           | 36            | 41            |
| Changes in inventories                               | 0            | 0            | -210          | -340          |
| <b>Total</b>   | <b>5,009</b> | <b>5,718</b> | <b>10,469</b> | <b>11,225</b> |

**NOTE 15 Distribution costs**

|  | <b>2 Q 2018</b> | <b>2 Q 2017</b> | <b>6M 2018</b> | <b>6M 2017</b> |
|--|-----------------|-----------------|----------------|----------------|
| Payroll costs                            | 2,374           | 2,277           | 4,673          | 4,577          |
| Operating lease expenses                 | 1,696           | 1,634           | 3,381          | 3,227          |
| Advertising expenses                     | 309             | 308             | 607            | 638            |
| Depreciation and amortisation (Note 6,7) | 240             | 281             | 493            | 557            |
| Fuel, heating and electricity costs      | 107             | 114             | 241            | 246            |
| Municipal services and security expenses | 91              | 83              | 187            | 165            |
| Fees for card payments                   | 57              | 60              | 104            | 111            |
| Travel expenses                          | 30              | 41              | 70             | 85             |
| Information technology expenses          | 54              | 46              | 96             | 84             |
| Consultation and management fees         | 32              | 30              | 76             | 55             |
| Communication expenses                   | 24              | 24              | 49             | 50             |
| Other sales expenses <sup>1</sup>        | 195             | 195             | 359            | 357            |
| <b>Total</b>                             | <b>5,209</b>    | <b>5,093</b>    | <b>10,336</b>  | <b>10,152</b>  |

<sup>1</sup>Other sales expenses consist mostly of insurance and customs expenses, bank fees, expenses for uniforms, packaging, transportation and renovation expenses of stores, and service fees connected to administration of market organisations.

**NOTE 16 Administrative and general expenses**

|   | <b>2 Q 2018</b> | <b>2 Q 2017</b> | <b>6M 2018</b> | <b>6M 2017</b> |
|---|-----------------|-----------------|----------------|----------------|
| Payroll costs   | 285             | 307             | 594            | 637            |
| Operating lease expenses                                    | 102             | 111             | 204            | 222            |
| Information technology expenses                             | 57              | 50              | 105            | 100            |
| Bank fees   | 29              | 36              | 55             | 84             |
| Depreciation and amortisation (Note 6,7)                    | 8               | 20              | 16             | 40             |
| Fuel, heating and electricity expenses                      | 13              | 14              | 33             | 35             |
| Management, juridical-, auditor's and other consulting fees | 17              | 18              | 43             | 44             |
| Other administrative expenses <sup>1</sup>                  | 55              | 64              | 111            | 117            |
| <b>Total</b>  | <b>566</b>      | <b>620</b>      | <b>1,161</b>   | <b>1,279</b>   |

<sup>1</sup>Other administrative expenses consist of insurance, communication, travel, training, municipal and security expenses and other services.

**NOTE 17 Other operating income and expenses**

|  | <b>2 Q 2018</b> | <b>2 Q 2017</b> | <b>6M 2018</b> | <b>6M 2017</b> |
|--|-----------------|-----------------|----------------|----------------|
| Gain (loss) from sale, impairment of PPE | 1               | 1               | 0              | -1             |
| Other operating income                   | 0               | 57              | 1              | 83             |
| Foreign exchange gain (-loss)            | 7               | -33             | -8             | -57            |
| Other operating expenses                 | -4              | -3              | -6             | -5             |
| <b>Total</b>                             | <b>4</b>        | <b>22</b>       | <b>-13</b>     | <b>20</b>      |

**NOTE 18 Finance costs**

|               | <b>2 Q 2018</b> | <b>2 Q 2017</b> | <b>6M 2018</b> | <b>6M 2017</b> |
|---------------|-----------------|-----------------|----------------|----------------|
| Interest cost | -134            | -124            | -260           | -244           |
| <b>Total</b>  | <b>-134</b>     | <b>-124</b>     | <b>-260</b>    | <b>-244</b>    |

**NOTE 19 Earnings per share**

| <b>Basic earnings per share</b>              |            | <b>2 Q 2018</b> | <b>2 Q 2017</b> | <b>6M 2018</b> | <b>6M 2017</b> |
|--|------------|-----------------|-----------------|----------------|----------------|
| Weighted average number of shares (thousand) | pcs        | 40,795          | 40,795          | 40,795         | 40,795         |
| Net loss from continuing operations          |            | 127             | 199             | -855           | -391           |
| <b>Basic earnings per share</b>              | <b>EUR</b> | <b>0.00</b>     | <b>0.00</b>     | <b>-0.02</b>   | <b>-0.01</b>   |
| <b>Diluted earnings per share</b>            | <b>EUR</b> | <b>0.00</b>     | <b>0.00</b>     | <b>-0.02</b>   | <b>-0.01</b>   |

There were no dilutive instruments in the reporting period. Instruments that could potentially dilute basic earnings per share are K-bonds and the share option programs. Their dilutive effect is contingent on the share price and whether the Group has generated a profit.

The average price (arithmetic average based on daily closing prices) of AS Baltika share on the Nasdaq Tallinn Stock Exchange in the reporting period was 0.25 euros (2017: 0.29 euros).

**NOTE 20 Related parties**

For the purpose of these financial statements, parties are considered to be related if one party has the ability to control the other party, is under common control, or can exercise significant influence over the financial and management decisions of the other one in accordance with IAS 24, Related Party Disclosures. Not only the legal form of the transactions and mutual relationships, but also their actual substance has been taken into consideration when defining related parties.

For the reporting purposes in consolidated interim statements of the Group, the following entities have been considered related parties:

- ☒ owners, that have significant influence, generally implying an ownership interest of 20% or more; and entities under their control (Note 11);
- ☒ members of the Management Board and the Supervisory Board<sup>1</sup>;
- ☒ immediate family members of the persons stated above;
- ☒ entities under the control or significant influence of the members of the Management Board and Supervisory Board.

<sup>1</sup>Only members of the Parent company Management Board and Supervisory Board are considered as key management personnel, as only they have responsibility for planning, directing and controlling Group activities.

**Transactions with related parties**

|              | <b>2 Q 2018</b>  | <b>2 Q 2017</b>  | <b>6M 2018</b>   | <b>6M 2017</b>   |
|--------------|------------------|------------------|------------------|------------------|
|              | <b>Purchases</b> | <b>Purchases</b> | <b>Purchases</b> | <b>Purchases</b> |
| Services     | 6                | 6                | 12               | 12               |
| <b>Total</b> | <b>6</b>         | <b>6</b>         | <b>12</b>        | <b>12</b>        |

In 2018 and 2017, AS Baltika bought mostly management services from the related parties.

**Balances with related parties**

|   | <b>30 June 2018</b> | <b>31 Dec 2017</b> |
|---|---------------------|--------------------|
| Other current loans and interests (Note 8, 9) | 3,788               | 3,681              |
| <b>Payables to related parties total</b>      | <b>3,788</b>        | <b>3,681</b>       |

Information about the loans and interest to related parties is in Note 8 and 11.

All transactions in 2018 as well as in 2017 reporting periods and balances with related parties as at 30 June 2018 and 31 December 2017 were with entities under the control or significant influence of the members of the Supervisory Board.



## Compensation for the members of the Management Board and Supervisory Board

|  | 2 Q 2018  | 2 Q 2017  | 6M 2018    | 6M 2017    |
|--|-----------|-----------|------------|------------|
| Salaries of the members of the Management Board        | 64        | 84        | 122        | 135        |
| Remuneration of the members of the Supervisory Council | 4         | 3         | 8          | 7          |
| <b>Total</b>   | <b>68</b> | <b>87</b> | <b>130</b> | <b>142</b> |

As at 30 June 2018 and 31 December 2017 there were two Management Board Members and five Supervisory Board Members.

### *Changes in the Management Board in 2017*

With a decision of AS Baltika Supervisory Board on 29 May 2017, Ingrid Uibukant was appointed as an additional member of AS Baltika Management Board. Ingrid was the head of purchasing and supply chain, which contains purchasing, production planning, logistics as well as quality and technical design department management.

On 11 October 2017, Supervisory Board decided to recall the head of purchasing and supply chain Ingrid Uibukant from the Management Board starting from 18th of December 2017. Management Board of Baltika AS will continue with two members: Chief Executive Officer Meelis Milder and Chief Financial Officer Maigi Pärnik-Pernik.

Convertible bonds (K-bonds) are partly issued to related parties (Note 11).

In 2015 share options were issued to the Management Board members under the share option program. In 2018 share options will be issued among others to the Management Board members under the share option program.



## AS BALTIKA SUPERVISORY BOARD



### **JAAKKO SAKARI MIKAEL SALMELIN**

Chairman of the Supervisory Board since 23 May 2012, Member of the Supervisory Board since 21.06.2010

Partner, KJK Capital Oy

Master of Science in Finance, Helsinki School of Economics

Other assignments:

Member of the Management Board of KJK Fund SICAV-SIF,

Member of the Board of Directors, KJK Management SA,

Member of the Board of Directors, KJK Capital Oy,

Member of the Management Board, KJK Invest Oy,

Member of the Management Board of Amiraali Invest Oy,

Member of the Management Board of UAB D Investiciju Valdymas.

Baltika shares held on 30 June 2018: 0



### **TIINA MÕIS**

Member of the Supervisory Board since 03.05.2006

Chairman of the Management Board of AS Genteel

Degree in Economical Engineering, Tallinn University of Technology

Other assignments:

Member of the Supervisory Board of AS LHV Pank and AS LHV Group,

Member of the Supervisory Board of Rocca al Mare Kool

Baltika shares held on 30 June 2018: 977,837 shares (on AS Genteel account)



### **REET SAKS**

Member of the Supervisory Board since 25.03.1997

Attorney at Raidla Ellex Law Office

Degree in Law, University of Tartu

Other assignments

Member of the Management board of Non-profit organization AIPPI Estonian workgroup

Baltika shares held on 30 June 2018: 0



**LAURI KUSTAA ÄIMÄ**

Member of the Supervisory Board since 18.06.2009

Managing Director of Kaima Capital Oy

Master of Economics, University of Helsinki

Other assignments:

Member of the Supervisory Board of AS Tallink Grupp,

Member of the Board of Oy Tallink Silja Ab,

Member of the Board of KJK Invest Oy,

Member of the Board of Kaima Capital Eesti OÜ,

Member of the Board of Aurejärvi Varainhoito Oy,

Member of the Board of UAB Malsena Plius,

Member of the Board of UAB D Investiciju Valdymas,

Member of the Board of Bostads AB Blåklinten Oy,

Member of the Board of KJK Serbian Holdings BV,

Member of the Board of AS Baltic Mill,

Member of the Board of KJK Investicije d.o.o,

Vice-chairman of the Board of AAS BAN,

Vice-chairman of the Management Board of Amber Trust Management SA,

Chairman of the Management Board of Amber Trust II Management SA,

Chairman of the Management Board of KJK Fund SICAV-SIF,

Chairman of the Management Board of KJK Fund II SICAV-SIF,

Chairman of the Supervisory Board of Salva Kindlustuse AS,

Chairman of the Supervisory Board of AS PRFoods,

Member of the Supervisory Board of Managetrade OÜ,

Member of the Supervisory Board of Toode AS,

Chairman of the Supervisory Board of JSC Rigas Dzirnāvnieks,

Chairman of the Board of Directors, KJK Management SA,

Chairman of the Board of Directors, KJK Capital Oy,

Member of the Supervisory Board of AS Saaremere Kala,

Member of the Supervisory Board of Eurohold Bulgaria AD,

Member of the Board of Leader Group 2016 AD,

Director of KJK Bulgaria Holding EOOD,

Director of Amber Trust SCA,

Director of Amber Trust II SCA,

Member of Supervisory Board of AAS Baltijas Apdrošianas.

Baltika shares held on 30 June 2018: 24 590 shares (on Kaima Capital Eesti OÜ account)



**VALDO KALM**

Member of the Supervisory Board since 20.04.2012

Chairman of the Board of Port of Tallinn

Automation and telemechanics, Tallinn University of Technology

Other assignments:

Member of the Management Board of OÜ VK CO

Baltika shares held on 30 June 2018: 0



## AS BALTIKA MANAGEMENT BOARD



### **MEELIS MILDER**

Chairman of the Management Board, Group CEO  
Chairman of the Board since 1991, in the Group since 1984  
Degree in Economic Cybernetics, University of Tartu  
Baltika shares held on 30 June 2018: 1,000,346 shares



### **MAIGI PÄRNIK-PERNIK**

Member of the Management Board, Chief Financial Officer  
Member of the Board since 2011, in the Group since 2011  
Degree in Economics, Tallinn University of Technology,  
Master of Business Administration, Concordia International University  
Baltika shares 30 June 2018: 0